



**Carmel Area Wastewater District
Preliminary O&M
2022-23**

Prepared and Submitted

by

The Budget Committee

March 24, 2022

Greg D'Ambrosio, Member

Robert Siegfried, Member

Barbara Buikema, General Manager

Chris Foley, Maintenance Superintendent

Carmel Area Wastewater District
Budget Summary
2021-22

Description	2019-20			Estimated 6-30-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr. Budget
	Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Beginning Fund Balance	32,398,290	32,398,290		38,005,100	38,005,103		40,314,880	6.08%	27,259,164	-32.38%
Operating Revenues - CAWD	10,606,726	9,681,311	109.56%	10,100,280	9,845,198	102.59%	1,228,000	-87.84%	1,228,000	0.00%
Operating Revenues - Recl	624,870	541,645	115.37%	637,840	663,179	96.18%	663,179	3.97%	690,535	4.13%
	11,231,596	10,222,956	109.87%	10,738,120	10,508,377	102.19%	1,891,179	17.61%	1,918,535	1.45%
Op Expend. (less deprec.)										
Treatment	2,828,298	3,304,762	85.58%	2,757,654	3,311,255	83.28%	4,064,019	47.37%	4,046,418	-0.43%
Maintenance - Plant	1,470,453	1,936,996	75.91%	1,364,524	1,679,308	81.26%	760,398	-44.27%	800,756	5.31%
Administration	1,247,498	1,326,029	94.08%	1,156,083	1,178,634	98.09%	1,281,307	10.83%	1,309,233	2.18%
Collection	1,522,915	1,439,868	105.77%	1,763,409	1,693,738	104.11%	1,776,409	0.74%	1,779,884	0.20%
Waste to Energy	13,805	9,108	151.58%	3,001	16,277	18.43%	0	-100.00%	0	∞
Brine Disposal	4,279	7,884	54.28%	5,390	5,340	100.95%	5,463	1.34%	5,463	0.01%
Reclamation Project	624,870	541,645	115.37%	631,530	611,411	103.29%	663,179	5.01%	690,535	4.13%
Total Operating Exp	7,712,119	8,566,292	90.03%	7,681,592	8,495,963	90.41%	8,550,775	11.32%	8,632,289	0.95%
Operating Gain/(Loss) (exclusive of depreciation)	3,519,477	1,656,664	212.44%	3,056,528	2,012,414	151.88%	(6,659,596)	-317.88%	(6,713,754)	0.81%
Depreciation Expense	2,862,471	2,669,000	107.25%	2,669,000	2,669,000	100.00%	2,669,000	0.00%	2,669,000	0.00%
Amortization Expense	0	4,860	0.00%	0	4,860	0.00%	4,860	#DIV/0!	4,860	0.00%
Operating Gain/(Loss)	657,005	(1,017,196)	-64.59%	387,528	(661,446)	-58.59%	(9,333,456)	-2508.46%	(9,387,614)	0.58%
Non Operating Revenues	2,903,886	3,568,242	81.38%	1,552,436	4,619,729	33.60%	4,706,626	203.18%	3,271,855	-30.48%
Non Operating Reclamation	16,418	278,650	5.89%	128,200	207,750	61.71%	177,410	38.39%	8,000	-95.49%
Non Operating Expend.	214,200	216,962	98.73%	199,781	212,906	93.84%	213,456	6.84%	213,481	0.01%
Net Income/(Loss)	3,363,110	2,612,734	128.72%	1,868,383	3,953,127	47.26%	(4,662,876)	-349.57%	(6,321,240)	35.57%
Capital Budget										
Equipment Purchases										

**Carmel Area Wastewater District
Budget Summary
2021-22**

Description	2019-20			Estimated 6-30-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr. Budget
	Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Administration	0	14,000	0.00%	0	0	∞	0	∞	7,000	∞
Maintenance	0	0	∞	0	16,000	∞	0	∞	0	∞
Collections	554,098	410,000	135.15%	40,531	82,508	49.12%	82,508	103.57%	0	-100.00%
Treatment	40,561	17,800	227.87%	287,749	13,500	2131.47%	13,500	-95.31%	150,000	1011.11%
Capital Improvement Projects										
Administration	0	0	∞	75,000	75,000	100.00%	66,691	-11.08%	95,000	42.45%
Maintenance	0	0	∞	0	0	∞	24,000	∞	0	∞
Collections	521,057	3,725,000	13.99%	1,824,323	5,035,445	36.23%	6,430,000	252.46%	3,397,500	-47.16%
Treatment	4,370	305,396	1.43%	0	50,000	0.00%	50,000	∞	0	-100.00%
Treatment Long Term Capital	658,238	2,695,000	24.42%	0	3,667,000	0.00%	4,400,000	∞	5,290,000	20.23%
Total Capital Budget	1,778,324	7,167,196	24.81%	2,227,603	8,939,453	24.92%	11,066,699	396.80%	8,939,500	-19.22%
Ending Fund Balance	36,845,547	30,517,688	120.74%	40,314,880	35,692,637	112.95%	27,259,164	67.62%	14,672,285	-46.17%

**Carmel Area Wastewater District
Revenues Budget 2022-23**

Description	2020-21			Estimated 6-30-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
	Actual	Budget	% of Budget	Actual	Budget	% of Budget				
OPERATING REVENUES										
Sewer service fees - residents	8,941,953	8,471,311	105.56%	8,869,280	8,677,198	102.21%		-100.00%		#DIV/0!
Treatment fees - PBCSD	1,597,608	1,200,000	133.13%	1,158,000	1,158,000	100.00%	1,160,000	0.17%	1,160,000	0.00%
Permits & inspection fees	67,165	10,000	671.65%	73,000	10,000	730.00%	68,000	-6.85%	68,000	0.00%
Reclamation Proj O & M reimbursement	624,870	541,645	115.37%	637,840	663,179	96.18%	663,179	3.97%	690,535	4.13%
<i>Total Operating</i>	11,231,596	10,222,956	109.87%	10,738,120	10,508,377	102.19%	1,891,179	17.61%	1,918,535	1.45%
NON OPERATING REVENUES										
Property tax revenue	2,296,166	1,858,219	123.57%	2,330,000	2,100,000	43.73%	2,364,950	157.54%	2,400,424	1.50%
Interest Income	319,244	250,000	127.70%	293,160	450,000	65.15%	300,000	2.33%	300,000	0.00%
Liquid food waste	4,923	8,500	57.92%	3,685	5,000	73.70%	5,000	35.69%	5,000	0.00%
Brine disposal	86,488	65,000	∞	96,039	79,000	121.57%	80,000	-16.70%	80,000	0.00%
Highlands Inn assessment revenue		223,689	0.00%	212,906	212,900	100.00%	213,456	0.26%	213,481	0.01%
Reimbursement from PBCSD for 1/3 secondary treatment plant improv.	157,306	1,144,834	13.74%	918,299	1,752,829	52.39%	1,723,220	#REF!	252,950	-85.32%
Plant Connection fees	29,379	18,000	163.22%	18,862	20,000	94.31%	20,000	6.03%	20,000	0.00%
Other	10,381	0	∞	9,485	0	∞	0	-100.00%	0	∞
Reclamation Project reimbursement	16,418	278,650	5.89%	128,200	207,750	61.71%	177,410	38.39%	8,000	-95.49%
<i>Total Non Operating</i>	2,920,304	3,846,892	75.91%	1,680,636	4,827,479	34.81%	4,884,036	290.61%	3,279,855	-32.85%
TOTAL REVENUES	14,151,900	14,069,848	100.58%	12,418,756	15,335,856	80.98%	6,775,215	54.56%	5,198,391	-23.27%

**Carmel Area Wastewater District
Non-Operating Expenses Budget
2022-23**

Description	2020-21			Estimated 06-30-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
	Actual	Budget	% of Budget	Actual	Budget	% of Budget				
NON OPERATING EXPENSES										
Debt Service - Principal*	170,000	170,000	100.00%	175,000	175,000	100.00%	185,000	5.71%	195,000	5.41%
Debt Service - Interest	42,000	44,362	94.68%	22,181	35,306	62.83%	25,856	16.57%	15,881	-38.58%
Bond Fees	2,200	2,600	84.62%	2,600	2,600	100.00%	2,600	0.00%	2,600	0.00%
TOTAL	214,200	216,962	98.73%	199,781	212,906	93.84%	213,456	6.84%	213,481	0.01%

Note:

* Highlands Bond is charged to project participants annually on property tax statements in addition to annual user fees
Highlands Bond maturity October 1, 2024

**Carmel Area Wastewater District
Consolidated Departmental Operating Budget 2021-22**

Description	2019-20			Estimated thru 06-30-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr Budget
	Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Total Salaries	2,723,870	2,684,941	101.45%	2,877,476	2,680,005	107.37%	2,987,149	3.81%	3,133,881	4.91%
Total Payroll Taxes	222,249	203,892	109.00%	660,703	204,945	322.38%	228,517	-65.41%	239,742	4.91%
Total Employee Benefits	1,468,251	932,291	157.49%	840,206	932,517	90.10%	912,888	8.65%	956,618	4.79%
Total Directors Fees	18,963	36,300	52.24%	17,656	33,200	53.18%	33,200	88.04%	33,200	0.00%
Total Trucks & Autos	68,546	58,430	117.31%	53,757	48,265	111.38%	56,275	4.68%	55,835	-0.78%
Total Insurance	164,764	151,988	108.41%	188,580	191,225	98.62%	193,892	2.82%	213,282	10.00%
Audit/Financial Expense	29,550	40,000	73.88%	25,175	40,000	62.94%	22,550	-10.43%	23,226	3.00%
Total Engineering Fees	91,634	450,000	20.36%	46,392	400,000	11.60%	401,500	765.46%	301,500	-24.91%
Total Attorney Fees	65,068	156,000	41.71%	45,327	77,000	58.87%	76,000	67.67%	76,000	0.00%
Total Office Supplies & Svc.	44,155	67,600	65.32%	68,010	65,375	104.03%	98,225	44.43%	63,325	-35.53%
Total Operating Supplies	348,154	460,982	75.52%	452,846	441,792	102.50%	419,709	-7.32%	422,830	0.74%
Total Contractual Services	809,950	1,278,655	63.34%	965,822	1,238,250	78.00%	878,503	-9.04%	897,949	2.21%
Total Maint & Repairs	431,178	594,850	72.49%	231,622	753,450	30.74%	827,015	257.05%	790,001	-4.48%
Total Utilities	304,629	440,677	69.13%	318,449	415,868	76.57%	388,557	22.02%	391,998	0.89%
Total Telephone	45,273	50,095	90.37%	40,394	45,200	89.37%	40,113	-0.70%	42,608	6.22%
Total Travel & Meetings	9,170	79,700	11.51%	11,540	54,935	21.01%	52,015	350.74%	52,900	1.70%
Total Permitting	50,279	60,412	83.23%	46,656	54,350	85.84%	53,088	13.79%	43,572	-17.92%
Total Membership/Subscrip.	53,281	74,819	71.21%	47,566	67,265	70.71%	64,450	35.50%	65,937	2.31%

**Carmel Area Wastewater District
Consolidated Departmental Operating Budget 2021-22**

Description	2019-20			Estimated thru 06-30-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr Budget
	Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Total Safety Expenses	104,906	154,315	67.98%	76,930	89,910	85.56%	113,950	48.12%	95,350	-16.32%
Total Other Expense	33,382	48,700	68.55%	34,955	51,000	68.54%	40,000	14.43%	42,000	5.00%
CAWD Subtotal	7,087,249	8,024,647	88.32%	7,050,062	7,884,552	89.42%	7,887,596	11.88%	7,941,754	0.69%
Reclamation Project	624,870	541,645	115.37%	631,530	611,411	103.29%	663,179	5.01%	690,535	4.13%
Final Subtotal	7,712,119	8,566,292	90.03%	7,681,592	8,495,963	90.41%	8,550,775	11.32%	8,632,289	0.95%
Depreciation Expense	2,862,471	2,669,000	107.25%	2,669,000	2,669,000	100.00%	2,669,000	0.00%	2,669,000	0.00%
Amortization Expense	0	4,860	0.00%	0	4,860	0.00%	4,860	∞	4,860	0.00%
Total Operating Expense	10,574,591	11,240,152	94.08%	10,350,592	11,169,823	92.67%	11,224,635	8.44%	11,306,149	0.73%

**Carmel Area Wastewater District
Consolidated Departmental Operating Budget 2021-22**

Description	Acct	2019-20			2020-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Salaries	5030.006	2,656,840	2,576,741	103.11%	2,804,083	2,615,105	107.23%	2,921,049	4.17%	3,067,781	5.02%
Salaries - Overtime	5035.006	32,146	56,000	57.40%	37,993	29,500	128.79%	31,300	-17.62%	31,300	0.00%
Salaries - Standby	5040.006	34,885	52,200	66.83%	35,400	35,400	100.00%	34,800	-1.69%	34,800	0.00%
<i>Total Salaries</i>		2,723,870	2,684,941	101.45%	2,877,476	2,680,005	107.37%	2,987,149	3.81%	3,133,881	4.91%
Payroll Taxes	5045.006	222,249	203,892	109.00%	660,703	204,945	322.38%	228,517	-65.41%	239,742	4.91%
<i>Total Payroll Taxes</i>		222,249	203,892	109.00%	660,703	204,945	322.38%	228,517	-65.41%	239,742	4.91%
Employee Benefits:											
Medical Insurance - Premium	5070.006	359,280	346,842	103.59%	377,593	379,615	99.47%	404,200	7.05%	427,050	5.65%
Retirement Plan - CalPERS	5080.006	1,048,682	278,437	376.63%	254,314	285,177	89.18%	269,071	5.80%	281,926	4.78%
Workers Compensation	5100.006	88,244	115,721	76.26%	98,398	112,817	87.22%	105,824	7.55%	109,703	3.67%
Life Insurance	5110.006	2,948	8,501	34.68%	2,842	2,972	95.62%	2,950	3.81%	2,950	0.00%
PEHP	5120.006	38,205	35,450	107.77%	39,428	37,968	103.85%	40,898	3.73%	42,456	3.81%
Dental Insurance/Claims	5130.006	34,035	38,200	89.10%	30,737	34,600	88.84%	34,300	11.59%	34,500	0.58%
Vision Insurance	5140.006	7,438	8,350	89.08%	7,866	8,245	95.40%	8,285	5.33%	8,385	1.21%
Long Term Disability	5150.006	19,292	26,506	72.78%	19,527	17,790	109.76%	20,305	3.98%	20,533	1.12%
HSA Contributions	5160.006	47,684	73,909	64.52%	40,894	42,588	96.02%	42,800	4.66%	44,800	4.67%
HRA Contributions	5165.006	0	340	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Employee Assistance Program	5180.006	2,699	4,400	61.34%	2,826	3,575	79.06%	2,820	-0.22%	2,880	2.13%
Employee Awards	5185.006	171	0	<u>∞</u>	300	690	<u>∞</u>	300	0.00%	300	0.00%
Employee lunches		240	300	79.99%	291	300	97.07%	825	183.31%	825	0.00%
Annual District picnic		1,456	4,380	33.24%	3,588	4,730	75.86%	3,800	5.91%	3,800	0.00%
Medical Exams	5200.006	662	1,500	44.13%	1,226	1,450	84.55%	1,510	23.17%	1,510	0.00%
<i>Total Employee Benefits</i>		1,468,251	932,291	157.49%	840,206	932,517	90.10%	912,888	8.65%	956,618	4.79%
Directors Fees											
Regular Board Meetings	5230.007	8,800	8,800	100.00%	8,800	8,800	100.00%	8,800	0.00%	8,800	0.00%
PBCSD - Directors fees	5240.007	1,250	1,750	71.43%	1,400	1,400	100.00%	1,400	0.00%	1,400	0.00%
Special Board Meetings	5250.007	750	5,700	13.16%	700	7,600	9.21%	7,600	985.71%	7,600	0.00%
Committee meetings	5260.007	1,800	2,100	85.71%	2,300	2,300	100.00%	2,300	0.00%	2,300	0.00%
Special District Assoc.	5265.007	0	100	<u>∞</u>	100	100	100.00%	100	0.00%	100	0.00%
WateReuse	5269.007	0	1,500	0.00%	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
CASA - Directors fees	5270.007	0	1,350	0.00%	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Training	5275.007	75	3,000	<u>∞</u>	100	3,000	3.33%	3,000	<u>∞</u>	3,000	0.00%
Director's Dental Claims	5280.007	6,288	12,000	52.40%	4,256	10,000	42.56%	10,000	134.96%	10,000	0.00%
<i>Total Directors Fees</i>		18,963	36,300	52.24%	17,656	33,200	53.18%	33,200	88.04%	33,200	0.00%

**Carmel Area Wastewater District
Consolidated Departmental Operating Budget 2021-22**

Description	Acct	2019-20			2020-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
<i>Trucks & Autos</i>											
Gasoline	5310.006	12,839	8,450	151.94%	5,407	8,950	60.41%	12,090	123.61%	12,250	1.32%
Diesel	5320.006	12,089	22,200	54.46%	9,861	7,000	140.87%	14,200	44.00%	12,500	-11.97%
Fuelmaster		550	560	98.21%	550	550	100.00%	0	-100.00%	0	∞
Oil & Grease	5330.006	483	800	60.35%	1,395	1,400	99.64%	6,000	330.12%	6,000	0.00%
Tires, Batteries, Service	5340.006	1,130	4,100	27.56%	5,924	5,300	111.77%	100	-98.31%	100	0.00%
Outside Repair Service	5345.006	16,552	11,800	140.27%	2,547	5,300	48.07%	6,500	155.16%	6,600	1.54%
Repair Parts	5350.006	9,249	2,600	355.75%	8,450	7,075	119.43%	15,575	84.32%	16,575	6.42%
Tools	5355.006	625	800	78.15%	1,219	1,500	81.24%	0	∞	0	∞
Vehicle Accessories	5360.006	12,391	1,600	774.46%	15,525	8,000	194.06%	0	-100.00%	0	∞
Driver medical exams	5370.006	600	170	∞	0	0	∞	0	∞	0	∞
Smog Check - Vehicles	5380.006	130	700	18.57%	522	640	81.51%	110	-78.91%	110	0.00%
DATCO Drug Testing	5400.006	803	2,100	38.24%	836	1,000	83.56%	1,000	19.68%	1,000	0.00%
Cleaning & detailing	5410.006	14	1,650	0.85%	1,166	750	155.48%	650	-44.26%	650	0.00%
Paint & fluids	5420.006	165	300	54.85%	306	300	102.00%	0	∞	0	∞
EE mileage reimbursement	5430.007	0	100	0.00%	50	50	100.00%	50	∞	50	0.00%
Waste oil & coolants disposal	5440.006	925	500	185.00%	0	450	0.00%	0	∞	0	∞
<i>Total Trucks & Autos</i>		68,546	58,430	117.31%	53,757	48,265	111.38%	56,275	4.68%	55,835	-0.78%
<i>Property/Liability/Auto Insurance</i>											
Auto insurance	5450.006	18,162	13,642	133.14%	21,636	19,100	113.27%	1,906	-91.19%	2,097	10.00%
Property Insurance	5480.006	21,345	19,812	107.74%	25,008	21,845	114.48%	28,759	15.00%	31,635	10.00%
General Liability	5480.006	116,457	109,734	106.13%	131,812	140,155	94.05%	151,584	15.00%	166,742	10.00%
Errors & Ommissions	5480.007	5,520	5,520	100.00%	6,350	6,350	100.00%	7,303	15.00%	8,033	10.00%
Commerical Crime Policy	5480.007	1,550	1,550	100.00%	1,785	1,785	100.00%	2,053	15.00%	2,258	10.00%
Cyber Crime Insurance		1,730	1,730	100.00%	1,990	1,990	100.00%	2,289	15.00%	2,517	10.00%
<i>Total Insurance</i>		164,764	151,988	108.41%	188,580	191,225	98.62%	193,892	2.82%	213,282	10.00%
<i>Audit/Financial Expense</i>	5490.007	29,550	40,000	73.88%	25,175	40,000	62.94%	22,550	-10.43%	23,226	3.00%
<i>Engineering Fees</i>											
Consulting Fees	5500.006	91,634	450,000	20.36%	46,392	400,000	11.60%	401,500	765.46%	301,500	-24.91%
<i>Total Engineering Fees</i>		91,634	450,000	20.36%	46,392	400,000	11.60%	401,500	765.46%	301,500	-24.91%
<i>Attorney Fees</i>											
District Counsel	5510.006	65,068	86,000	75.66%	45,327	72,000	62.95%	71,000	56.64%	71,000	0.00%

**Carmel Area Wastewater District
Consolidated Departmental Operating Budget 2021-22**

Description	Acct	2019-20			2020-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Outside Counsel		0	70,000	0.00%	0	5,000	0.00%	5,000	∞	5,000	0.00%
<i>Total Attorney Fees</i>		65,068	156,000	41.71%	45,327	77,000	58.87%	76,000	67.67%	76,000	0.00%
<i>Office Supplies & Service</i>											
Bank fees	5515.007	2,592	3,150	82.29%	100	100	100.00%	100	0.00%	100	0.00%
Public Outreach & Promotion	5519.007	8,870	1,500	∞	6,500	6,500	100.00%	6,500	0.00%	6,500	0.00%
Computers & Equip	5540.006	15,050	32,300	46.59%	14,116	27,700	50.96%	37,300	164.23%	27,000	-27.61%
Furnishings & fixtures	5545.006	2,871	4,800	59.82%	8,126	4,300	188.98%	6,500	-20.01%	6,800	4.62%
Paper & printing	5550.006	2,002	10,300	19.44%	1,353	9,325	14.51%	1,525	12.69%	1,525	0.00%
District Codification		0	0	∞	20,000	0	∞	25,000	25.00%	0	∞
Postage & shipping	5560.006	2,002	2,600	76.99%	1,917	3,100	61.85%	3,000	56.46%	2,500	-16.67%
Office supplies	5570.006	10,543	8,650	121.88%	15,331	10,050	152.55%	17,500	14.15%	18,300	4.57%
Equipment repairs	5590.006	0	500	0.00%	0	500	0.00%	0	∞	0	∞
Post Office Box Rental	5585.007	226	300	75.33%	285	300	95.00%	300	5.26%	300	0.00%
Temp Services	5595.007	0	3,500	0.00%	280	3,500	8.00%	500	∞	300	-40.00%
<i>Total Office Supplies & Svc.</i>		44,155	67,600	65.32%	68,010	65,375	104.03%	98,225	44.43%	63,325	-35.53%
<i>Operating Supplies</i>											
Chemicals	5615.006	630	4,000	15.74%	0	5,000	0.00%	3,500	∞	3,850	10.00%
Phenylarsine oxide	5625.006	698	750	∞	0	810	0.00%	810	∞	900	11.11%
Sodium hypochlorite	5635.006	69,470	97,750	0.00%	102,010	101,500	0.00%	109,000	6.85%	118,000	0.00%
Sodium bisulfite	5630.006	75,123	75,000	100.16%	102,320	84,000	121.81%	86,520	-15.44%	94,000	8.65%
Ferric chloride	5640.006	15,554	31,000	50.17%	41,632	31,000	134.30%	32,900	-20.97%	35,000	6.38%
Polymer	5650.006	52,240	55,000	94.98%	44,068	65,000	67.80%	65,000	47.50%	72,500	11.54%
Acetic Acid	5660.006	1,003	1,100	91.15%	392	1,100	35.59%	1,100	180.95%	1,200	9.09%
Iodine solution	5665.006	267	300	88.92%	0	300	0.00%	300	∞	330	10.00%
Potassium iodate	5670.006	767	1,000	76.75%	0	1,000	0.00%	1,000	∞	1,100	10.00%
Generator fuel	5675.006	1,445	2,500	57.79%	0	500	0.00%	0	∞	0	∞
Lubricants & packing	5680.006	3,778	500	755.56%	0	2,000	0.00%	0	∞	0	∞
Electrical Supplies	5690.006	28,044	33,900	82.73%	13,132	16,100	81.57%	700	-94.67%	700	0.00%
Laboratory	5700.006	29,796	39,432	75.56%	35,469	39,432	89.95%	40,092	13.03%	44,000	9.75%
Paint & fluids	5710.006	1,311	5,000	26.23%	8,998	11,000	81.80%	9,500	5.58%	9,500	0.00%
Janitorial	5730.006	123	800	15.42%	614	800	76.69%	537	-12.43%	500	-6.94%
Personnel	5740.006	2,073	4,500	46.06%	1,922	5,000	38.44%	500	-73.99%	500	0.00%
Radios & supplies	5745.006	2,698	2,050	131.60%	3,621	3,650	99.20%	0	∞	0	∞
Welding	5750.006	216	500	43.27%	0	200	0.00%	0	∞	0	∞

**Carmel Area Wastewater District
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Description	Acct	2019-20			2020-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Hand tools	5780.006	15,040	12,000	125.34%	5,567	12,000	46.39%	11,000	97.60%	8,500	-22.73%
General supplies	5790.006	47,539	42,800	111.07%	80,681	50,300	160.40%	30,050	-62.75%	31,050	3.33%
COVID Safety		0	50,000	∞	12,252	10,000	122.52%	18,200	48.54%	0	-100.00%
Source control	5795.006	340	1,100	30.91%	169	1,100	15.35%	9,000	5231.33%	1,200	-86.67%
<i>Total Operating Supplies</i>		348,154	460,982	75.52%	452,846	441,792	102.50%	419,709	-7.32%	422,830	0.74%
<i>Contractual Services</i>											
Root foaming	5865.005	66,654	65,000	102.54%	48,850	66,500	73.46%	67,000	37.15%	67,000	0.00%
Pump station monitoring	5870.005	3,449	12,000	28.74%	1,207	7,500	16.09%	0	-100.00%	0	∞
Collection system capacity monitoring	5875.005	0	8,500	0.00%	0	17,000	0.00%	10,000	∞	10,000	0.00%
Underground Service Alert	5930.005	3,078	3,500	87.94%	5,203	3,500	148.67%	3,900	-25.05%	4,000	2.56%
Sludge Haul/Disposal	5820.006	68,947	103,000	66.94%	85,287	103,000	82.80%	103,000	20.77%	110,000	6.80%
Network Administration	5830.006	100,498	134,245	74.86%	206,216	170,700	120.81%	183,622	-10.96%	195,568	6.51%
Website Maintenance	5835.007	4,800	4,800	100.00%	4,746	4,800	98.87%	4,983	5.00%	5,232	5.00%
Laboratory Analysis	5840.006	33,370	52,410	63.67%	23,843	57,700	41.32%	57,700	142.00%	61,000	5.72%
Microturbine Service	5850.006	1,598	3,000	53.25%	26,391	4,000	659.78%	0	-100.00%	0	∞
Mechanical Service		9,178	25,000	36.71%	35,911	15,000	239.41%	30,000	-16.46%	30,000	0.00%
HVAC Service		3,214	20,000	16.07%	0	5,000	0.00%	1,500	∞	1,500	0.00%
Systems Integrator		205,521	245,000	83.89%	70,133	210,000	33.40%	55,000	-21.58%	55,000	0.00%
Equipment service (carts, lifts, forklift, boil		7,406	3,000	246.86%	0	5,000	0.00%	2,000	∞	2,000	0.00%
Plant Electrical Rehabilitation	5855.006	95,356	140,000	68.11%	119,579	170,000	70.34%	115,000	-3.83%	105,000	-8.70%
Alarm System	5880.006	4,168	10,200	40.87%	5,446	8,000	68.07%	6,200	13.85%	6,300	1.61%
HR Consulting	5885.006	54,713	60,000	91.19%	12,000	67,000	17.91%	62,570	421.42%	62,570	0.00%
Equip rental	5890.006	0	5,400	0.00%	0	4,400	0.00%	6,000	∞	6,000	0.00%
Janitorial Service	5900.006	11,250	14,500	77.59%	16,309	15,050	108.36%	17,387	6.61%	18,500	6.40%
Copier Service	5910.006	3,635	12,200	29.79%	5,441	7,000	77.73%	7,328	34.68%	7,550	3.03%
Actuarial Service	5920.007	10,580	10,000	105.80%	6,647	10,000	66.47%	10,000	50.44%	10,000	0.00%
Laundry	5940.006	17,805	22,100	80.57%	21,189	23,400	90.55%	19,700	-7.03%	20,200	2.54%
Payroll Processing	5950.007	7,247	7,100	102.07%	6,829	8,000	85.36%	8,000	17.15%	8,000	0.00%
Data processing - County	5970.007	25,681	22,550	113.88%	26,965	22,550	119.58%	28,313	5.00%	29,729	5.00%
Landscape Maintenance	5980.006	6,790	14,500	46.83%	19,943	14,000	142.45%	8,600	-56.88%	8,700	1.16%
Hazard/Green Waste Disposal	5990.006	1,388	0	∞	803	0	∞	0	∞	0	∞
Grit & Screening Disposal	6000.006	15,962	23,100	69.10%	22,986	27,500	83.58%	25,000	8.76%	27,000	8.00%
Pest Control	6010.006	3,288	3,000	109.60%	3,350	6,750	49.63%	3,400	1.50%	3,500	∞
Sewer/pretreatment ordinance	6015.006	0	0	∞	1,217	2,500	∞	0	∞	0	∞
Instrumentation Services	6020.006	2,774	28,200	9.84%	1,247	17,700	7.05%	16,700	1239.21%	18,000	7.78%

**Carmel Area Wastewater District
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		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Hoist Certification	6030.006	1,908	2,700	70.66%	0	2,500	0.00%	2,500	<u>∞</u>	2,500	0.00%
Fuel tank cleaning	6035.004	118	0	<u>∞</u>	0	3,800	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Hazardous chemical disposal	6040.006	174	1,000	17.40%	482	1,000	48.20%	1,200	<u>∞</u>	1,200	0.00%
Outfall Inspection	6045.006	10,000	12,650	79.05%	18,984	15,000	126.56%	10,000	-47.32%	10,000	0.00%
Lagoon Inspection	6046.006	3,125	5,000	<u>∞</u>	8,316	5,000	166.32%	4,500	-45.89%	4,500	0.00%
Ocean Monitoring Program	6050.006	0	0	<u>∞</u>	0	7,400	<u>∞</u>	7,400	<u>∞</u>	7,400	0.00%
Other Special Studies	6070.006	8,152	25,000	32.61%	8,390	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Plant tree trimming		18,126	180,000	10.07%	138,410	130,000	106.47%	0	<u>∞</u>	0	<u>∞</u>
<i>Total Contractual Services</i>		809,950	1,278,655	63.34%	965,822	1,238,250	78.00%	878,503	-9.04%	897,949	2.21%
<i>Repairs & Maintenance</i>											
Easements	6100.005	23,448	35,000	66.99%	14,685	30,000	48.95%	30,000	104.29%	30,000	0.00%
Pump stations	6110.005	23,584	52,500	44.92%	9,978	20,000	49.89%	0	-100.00%	0	<u>∞</u>
Pump station equipment	6120.005	5,787	15,000	38.58%	9,008	35,000	25.74%	50,000	455.03%	50,000	0.00%
Sewer lines	6130.005	10,825	50,000	21.65%	9,927	150,000	6.62%	150,000	1411.01%	150,000	0.00%
Manholes	6140.005	65,691	55,000	119.44%	26,144	205,000	12.75%	205,000	684.12%	250,000	21.95%
Generators	6200.005	7,731	3,500	220.88%	10,351	3,500	295.74%	6,000	-42.03%	6,000	0.00%
General Repairs	6095.006	46,917	59,000	79.52%	17,627	40,000	44.07%	23,365	32.55%	23,501	0.58%
Electric Motors	6150.006	118	0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Microturbine R & M/Flare	6160.006	6,296	10,000	62.96%	0	10,000	0.00%	10,000	<u>∞</u>	15,000	<u>∞</u>
Plant Pumps	6190.006	0	500	<u>∞</u>	0	500	0.00%	500	<u>∞</u>	500	0.00%
Standby Generator/Switchgear	6200.006	40	5,000	0.80%	0	2,500	0.00%	30,000	<u>∞</u>	10,000	<u>∞</u>
Aeration Blowers	6210.006	0	0	<u>∞</u>	0	0	<u>∞</u>	60,000	<u>∞</u>	35,000	<u>∞</u>
Instruments	6220.006	1,750	8,000	21.88%	1,200	8,000	15.00%	0	-100.00%	0	<u>∞</u>
Boiler Repairs	6230.006	8,227	3,900	<u>∞</u>	6,863	4,500	152.50%	0	-100.00%	0	<u>∞</u>
Lab Equipment	6240.006	3,852	15,000	25.68%	13,123	17,000	77.19%	32,700	149.19%	0	-100.00%
Pretreatment	6245.004	29,433	50,000	58.87%	47,264	50,000	94.53%	0	-100.00%	0	<u>∞</u>
Headworks - Primary	6250.006	737	4,750	15.52%	0	4,750	0.00%	34,750	<u>∞</u>	45,000	29.50%
IPS/EPS/DAF	6260.006	24,729	5,700	433.85%	1,229	5,700	21.56%	0	-100.00%	0	<u>∞</u>
Effluent/Outfall		24,497	25,000	97.99%	1,063	35,000	3.04%	35,000	3191.62%	30,000	-14.29%
Disinfection (Hypo/SBS/CDC)	6270.006	42,718	22,000	194.17%	2,207	32,000	6.90%	28,000	1168.44%	20,000	-28.57%
Solids Trmt (Dewatering/DIG)	6280.006	42,615	48,000	88.78%	14,190	33,000	43.00%	34,700	144.54%	40,000	15.27%
Aeration - Secondary	6300.006	36,951	47,000	78.62%	15,716	27,000	58.21%	22,000	39.98%	35,000	59.09%
Plant Utilities(1PS/3PS/StormP	6315.006	7,799	50,000	15.60%	3,503	25,000	14.01%	10,000	185.46%	10,000	<u>∞</u>

**Carmel Area Wastewater District
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		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Buildings	6320.006	17,434	30,000	58.11%	27,543	15,000	183.62%	25,000	-9.23%	40,000	60.00%
<i>Total Repairs & Maint</i>		431,178	594,850	72.49%	231,622	753,450	30.74%	827,015	257.05%	790,001	-4.48%
Utilities											
Electricity	6352.006	256,732	374,650	68.53%	235,609	360,745	65.31%	331,337	40.63%	331,813	0.14%
Co-Gen Non Energy	6359.006	4,454	0	<u>∞</u>	2,833	4,300	<u>∞</u>	4,300	51.79%	4,300	0.00%
Gas	6360.006	27,330	46,962	58.20%	58,523	33,373	175.36%	34,402	-41.22%	36,580	6.33%
Propane	6370.006	1,712	1,800	95.10%	614	2,200	27.93%	2,200	258.08%	2,250	2.27%
Water	6380.006	11,147	14,090	79.11%	19,059	11,800	161.52%	12,137	-36.32%	12,834	5.74%
Garbage	6385.006	2,215	2,175	101.85%	744	2,250	33.07%	2,781	273.79%	2,820	1.40%
Cable television	6390.006	1,038	1,000	103.79%	1,066	1,200	88.87%	1,400	31.28%	1,400	0.00%
<i>Total Utilities</i>		304,629	440,677	69.13%	318,449	415,868	76.57%	388,557	22.02%	391,998	0.89%
Telephone											
Fixed Costs	6392.006	30,838	39,345	78.38%	32,417	31,200	103.90%	29,309	-9.59%	31,074	6.02%
Cellular Phones	6393.006	14,435	10,750	134.28%	7,977	14,000	56.98%	10,804	35.43%	11,534	6.76%
<i>Total Telephone</i>		45,273	50,095	90.37%	40,394	45,200	89.37%	40,113	-0.70%	42,608	6.22%
Travel & Training											
Employee Training	6420.006	6,360	50,340	12.63%	6,993	28,935	24.17%	28,645	309.61%	29,500	2.98%
Conferences	6430.006	2,432	25,910	9.38%	3,334	22,350	14.92%	20,170	505.00%	20,200	0.15%
Business meetings	6440.006	379	3,450	10.99%	1,213	3,650	33.23%	3,200	163.85%	3,200	0.00%
<i>Total Travel & Meetings</i>		9,170	79,700	11.51%	11,540	54,935	21.01%	52,015	350.74%	52,900	1.70%
Permitting											
State Water Resource Control	6470.005	2,848	2,700	105.48%	3,649	2,950	123.69%	3,100	-15.05%	3,200	3.23%
MUAPCB	6480.005	3,190	3,250	98.15%	3,301	3,200	103.16%	3,500	6.03%	3,600	2.86%
Regional Water Quality Board	6470.006	28,198	25,000	112.79%	29,573	25,000	118.29%	30,000	1.44%	30,000	0.00%
Air Pollution Control Permit	6480.006	4,444	6,500	68.37%	4,531	3,500	129.46%	4,688	3.47%	4,922	4.99%
Environmental Health Permit	6490.006	1,833	3,800	48.24%	2,000	2,500	80.00%	1,800	<u>∞</u>	1,850	2.78%
Dept. Food & Ag	6505.006	7,100	7,000	101.43%	0	7,200	0.00%	0	<u>∞</u>	0	<u>∞</u>
Lab Registration Fees	6510.006	2,666	12,162	21.92%	3,602	10,000	36.02%	10,000	177.65%	0	-100.00%
<i>Total Permitting</i>		50,279	60,412	83.23%	46,656	54,350	85.84%	53,088	13.79%	43,572	-17.92%
Membership/Subscriptions											
LAFCO Admin Fee	6520.007	17,397	22,000	79.08%	19,218	22,000	87.35%	21,140	110.00%	22,197	5.00%
Employee Certification	6550.006	3,940	4,250	92.71%	1,893	4,800	39.43%	3,250	71.71%	3,250	0.00%
CWEA	6560.006	3,354	4,100	81.81%	2,937	5,490	53.49%	6,350	116.23%	6,350	0.00%

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No. Am Soc for Trenchless	6565.005	0	600	∞	0	300	∞	0	∞	0	∞
CASA	6570.006	13,600	23,722	57.33%	13,600	14,500	93.79%	14,280	5.00%	14,280	0.00%
WEF	6580.006	996	1,020	97.65%	0	1,100	0.00%	350	#DIV/0!	350	0.00%
Lab memberships	6585.006	38	500	7.50%	0	400	∞	0	∞	0	∞
WateReuse	6600.006	0	300	0.00%	0	300	0.00%	300	∞	300	0.00%
Other		10,737	13,377	80.26%	8,854	13,425	65.95%	14,230	60.72%	14,660	3.02%
Subscriptions/Publications	6640.006	3,219	4,950	65.03%	1,064	4,950	21.50%	4,550	327.47%	4,550	0.00%
<i>Total Membership/Subscrip.</i>		53,281	74,819	71.21%	47,566	67,265	70.71%	64,450	35.50%	65,937	2.31%
Safety											
First Aid Supplies	6710.006	80	100	79.98%	0	200	∞	0	∞	0	∞
First Aid/Medical Services	6720.006	0	1,250	0.00%	0	500	0.00%	500	∞	500	0.00%
Fire Extinguisher Service	6730.006	1,392	3,800	36.63%	3,296	2,300	143.30%	2,450	-25.66%	2,550	4.08%
Safety Supplies/Emerg Respon:	6735.006	15,782	10,000	157.82%	20,053	10,500	190.98%	14,000	-30.18%	14,000	0.00%
Emergency Response Supplies	6740.006	2,710	4,960	54.65%	2,501	3,900	64.12%	1,500	-40.02%	1,500	0.00%
Uniforms/Boots/Gear	6750.006	4,913	5,130	95.78%	6,670	4,000	166.74%	7,000	4.95%	7,300	4.29%
Safety Training	6760.006	14,779	26,075	56.68%	44,124	25,910	170.30%	51,500	16.72%	52,500	1.94%
Policy & Procedures	6770.004	0	3,000	0.00%	0	2,500	∞	30,000	∞	10,000	-66.67%
COVID supplies		65,249	100,000	65.25%	287	40,100	∞	7,000	2336.56%	7,000	0.00%
<i>Total Safety Expenses</i>		104,906	154,315	67.98%	76,930	89,910	85.56%	113,950	48.12%	95,350	-16.32%
Other Expenses											
Rate Payer Claims	8930.007	66	2,500	2.62%	0	2,500	0.00%	2,500	∞	2,500	0.00%
CAWD Newsletter	8940.007	27,505	32,000	85.95%	34,000	34,000	100.00%	36,000	5.88%	38,000	5.56%
Recruitment	8910.006	5,416	10,000	54.16%	497	10,000	4.97%	0	-100.00%	0	∞
Legal notices	8920.006	396	4,200	9.43%	458	4,500	10.17%	1,500	227.78%	1,500	0.00%
<i>Total Other Expense</i>		33,382	48,700	68.55%	34,955	51,000	68.54%	40,000	14.43%	42,000	5.00%
CAWD Subtotal		7,087,249	8,024,647	88.32%	7,050,062	7,884,552	89.42%	7,887,596	11.88%	7,941,754	0.69%
Reclamation Project		624,870	541,645	115.37%	631,530	611,411	103.29%	663,179	5.01%	690,535	4.13%
Final Subtotal		7,712,119	8,566,292	90.03%	7,681,592	8,495,963	90.41%	8,550,775	11.32%	8,632,289	0.95%
Depreciation Expense		2,862,471	2,669,000	107.25%	2,669,000	2,669,000	100.00%	2,669,000	0.00%	2,669,000	0.00%
Amortization Expense		0	4,860	0.00%	0	4,860	0.00%	4,860	∞	4,860	0.00%

**Carmel Area Wastewater District
Consolidated Departmental Operating Budget 2021-22**

Description	Acct	2019-20			2020-21			Proposed 2021-22 Budget	% Chg. Prior Yr. Actual	Projected 2022-23 Budget	% Chg. Prior Yr Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Total Operating Expense		10,574,591	11,240,152	94.08%	10,350,592	11,169,823	92.67%	11,224,635	8.44%	11,306,149	0.73%

**Carmel Area Wastewater District
Maintenance - Plant: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Salaries	5030.004	448,902	521,410	86.1%	481,576	484,358	99.4%	582,590	20.98%	612,475	5.13%
Salaries - Overtime	5035.004	1,414	10,000	14.1%	1,013	3,500	28.9%	0	0.00%	0	∞
<i>Total Salaries</i>		450,317	531,410	84.7%	482,588	487,858	98.9%	582,590	20.72%	612,475	5.13%
Payroll Taxes	5045.004	32,790	40,655	80.7%	36,918	37,321	98.9%	44,568	20.72%	46,854	5.13%
<i>Total Payroll Taxes</i>		32,790	40,655	80.7%	36,918	37,321	98.9%	44,568	20.72%	46,854	5.13%
<i>Employee Benefits:</i>											
Health insurance	5070.004	59,752	61,565	97.1%	63,912	61,434	104.0%	66,800	4.52%	70,800	5.99%
Retirement Plan - CalPERS	5080.004	197,986	49,932	396.5%	44,794	52,593	85.2%	48,833	9.02%	51,687	5.84%
Pension Contribution - SAM	5090.004	0	0	∞	0	0	∞	0	∞	0	∞
Workers Compensation	5100.004	16,475	24,159	68.2%	18,064	24,145	74.8%	18,967	5.00%	19,915	5.00%
Life Insurance	5110.004	590	1,782	33.1%	587	551	106.6%	590	0.48%	590	0.00%
PEHP	5120.004	6,783	6,980	97.2%	7,162	7,010	102.2%	7,462	4.19%	7,836	5.01%
Dental Insurance/Claims	5130.004	3,584	6,400	56.0%	4,050	5,000	81.0%	4,700	16.06%	4,700	0.00%
Vision Insurance	5140.004	1,443	1,152	125.3%	1,518	1,175	129.2%	1,625	7.02%	1,625	0.00%
Long Term Disability	5150.004	3,701	5,026	73.6%	4,004	3,523	113.7%	4,173	4.22%	4,173	0.00%
HSAs contributions	5160.004	4,467	9,725	45.9%	4,134	4,128	100.2%	4,200	1.59%	4,200	0.00%
HRA contributions	5165.004	0	170	∞	0	0	∞	0	∞	0	∞
Employee Assistance Program	5180.004	500	815	61.3%	590	750	78.7%	590	0.00%	600	1.69%
Employee Awards	5185.004	65	0	∞	0	540	0.0%	0	∞	0	∞
Annual District picnic	5186.004	237	0	∞	0	350	0.0%	300	∞	300	0.00%
Employee lunches	5187.004	0	0	∞	57	0	∞	0	-100.00%	0	∞
Medical Exams	5200.004	43	0	∞	352	250	140.7%	0	-100.00%	0	∞
Allocate to Reclamation	5205.004	(25,264)	(10,545)	239.6%	(26,819)	0	∞	(25,000)	-6.78%	(25,000)	0.00%
<i>Total Employee Benefits</i>		270,363	157,161	172.0%	122,405	161,449	75.8%	133,240	8.85%	141,426	6.14%
<i>Trucks & Autos</i>											
Gasoline	5310.004	0	1,200	0.0%	0	1,200	0.0%	0	∞	0	∞
Diesel	5320.004	0	200	0.0%	0	500	0.0%	0	∞	0	∞

**Carmel Area Wastewater District
Maintenance - Plant: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Oil & Grease	5330.004	88	300	29.4%	120	800	15.0%	0	0.00%	0	∞
Tires, Batteries, Service	5340.004	337	1,000	33.7%	1,208	1,200	100.7%	0	0.00%	0	∞
Outside Repair Service	5345.004	1,275	3,000	42.5%	0	1,000	0.0%	0	∞	0	∞
Repair Parts	5350.004	281	600	46.8%	495	2,000	24.8%	0	0.00%	0	∞
Tools	5355.004	0	300	0.0%	0	1,000	0.0%	0	∞	0	∞
Vehicle Accessories	5360.004	0	100	0.0%	0	0	∞	0	∞	0	∞
Driver medical exams	5370.004	0	170	∞	0	0	∞	0	∞	0	∞
Smog Check - Vehicles	5380.004	0	200	0.0%	412	280	147.0%	0	0.00%	0	∞
Cleaning & detailing	5410.004	0	600	∞	0	200	0.0%	0	∞	0	∞
Waste oil & coolants disposal	5440.004	925	200	462.5%	0	150	0.0%	0	∞	0	∞
<i>Total Trucks & Autos</i>		2,906	7,870	36.9%	2,236	8,330	26.8%	0	0.00%	0	∞
 <i>Property/Liability/Auto Insurance</i>											
Auto insurance	5450.004	16,703	13,200	126.5%	19,978	17,500	114.2%	0	0.00%	0	∞
 <i>Engineering Fees</i>											
Consulting Fees	5500.004	0	75,000	∞	16,516	25,000	66.1%	0	0.00%	0	∞
 <i>Office Supplies & Service</i>											
Computers & Equip	5540.004	477	5,000	9.5%	1,197	1,400	85.5%	0	0.00%	0	∞
Furnishings & fixtures	5545.004	333	300	111.0%	2,881	0	∞	0	0.00%	0	∞
Paper & printing	5550.004	303	300	101.0%	0	300	0.0%	0	∞	0	∞
Postage & shipping	5560.004	10	100	10.0%	12	0	∞	0	0.00%	0	∞
Office supplies	5570.004	705	550	128.1%	2,143	550	389.6%	0	0.00%	0	∞
<i>Total Office Supplies & Svc.</i>		1,827	6,250	29.2%	6,233	2,250	277.0%	0	0.00%	0	∞
 <i>Operating Supplies</i>											
Generator fuel	5675.004	1,445	2,500	57.8%	0	500	0.0%	0	∞	0	∞
Lubricants & packing	5680.004	3,641	500	728.3%	0	2,000	0.0%	0	∞	0	∞
Electrical Supplies	5690.004	12,699	30,000	42.3%	8,880	10,000	88.8%	0	0.00%	0	∞
Laboratory	5700.004	0	0	∞	0	0	∞	0	∞	0	∞

**Carmel Area Wastewater District
Maintenance - Plant: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Paint & fluids	5710.004	555	200	277.5%	0	2,000	0.0%	0	∞	0	∞
Personnel supplies	5740.040	0	0	∞	0	0	∞	0	∞	0	∞
Radios & supplies	5745.004	148	400	37.0%	0	2,000	0.0%	0	∞	0	∞
Welding	5750.004	216	500	43.3%	0	200	0.0%	0	∞	0	∞
Hand tools	5780.004	9,783	5,000	195.7%	436	7,500	5.8%	0	0.00%	0	∞
General supplies	5790.004	17,382	12,000	144.8%	48,531	23,000	211.0%	0	0.00%	0	∞
<i>Total Operating Supplies</i>		45,870	51,100	89.8%	57,847	47,200	122.6%	0	0.00%	0	∞
<i>Contractual Services</i>											
Network Services	5830.004	11,233	10,000	∞	39,990	31,700	126.2%	0	0.00%	0	∞
Microturbine/Gas Conditioning Service	5850.004	1,598	3,000	53.3%	26,391	4,000	659.8%	0	0.00%	0	∞
Electrical Service	5855.004	66,647	120,000	55.5%	89,211	150,000	59.5%	0	0.00%	0	∞
Mechanical Service	5856.004	9,178	25,000	36.7%	35,911	15,000	239.4%	0	0.00%	0	∞
HVAC Service	5857.004	3,214	20,000	16.1%	0	5,000	0.0%	0	∞	0	∞
Systems Integrator	5858.004	205,521	225,000	91.3%	69,879	200,000	34.9%	0	0.00%	0	∞
Equipment service (carts, lifts, forklift, boiler)	5859.004	7,406	3,000	246.9%	0	5,000	0.0%	0	∞	0	∞
Alarm systems	5880.004	0	0	∞	0	0	∞	0	∞	0	∞
HR Consulting	5885.004	10,358	11,100	93.3%	0	14,000	0.0%	0	∞	0	∞
Equipment rental	5890.004	0	5,000	0.0%	0	4,000	0.0%	0	∞	0	∞
Janitorial	5900.040	9,030	11,000	82.1%	10,866	11,550	94.1%	0	0.00%	0	∞
Laundry	5940.004	3,087	3,600	85.8%	2,580	3,800	67.9%	0	0.00%	0	∞
Landscape Maintenance	5980.004	5,405	8,000	67.6%	5,352	10,000	53.5%	0	0.00%	0	∞
Plant tree trimming	5982.004	18,126	180,000	10.1%	138,410	130,000	106.5%	0	0.00%	0	∞
Hazard/Green Waste Disposal	5990.004	0	0	#DIV/0!	803	0	∞	0	0.00%	0	∞
Grit & screening disposal	6000.004		0	n/a	0	0	∞	0	∞	0	∞
Pest Control	6010.004	3,288	3,000	109.6%	3,350	6,750	49.6%	0	0.00%	0	∞
Instrument maintenance	6020.004	0	1,000	0.0%	0	1,000	0.0%	0	∞	0	∞
Hoist Certification	6030.004	1,908	2,700	70.7%	0	2,500	0.0%	0	∞	0	∞
Fuel tank filtering & cleaning	6035.004	118	0	#DIV/0!	0	3,800	0.0%	0	∞	0	∞
Hazardous chemical disposal	6040.004	0	0	n/a	0	0	∞	0	∞	0	∞

**Carmel Area Wastewater District
Maintenance - Plant: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Outfall inspection	6045.004	0	0	n/a	0	0	∞	0	∞	0	∞
Ocean monitoring program	6050.000	0	0	n/a	0	0	∞	0	∞	0	∞
Employee surveys	6060.004	0	0	n/a	0	0	∞	0	∞	0	∞
Other special surveys	6070.004	0	0	n/a	0	0	∞	0	∞	0	∞
<i>Total Contractual Services</i>		356,118	631,400	56.4%	422,742	598,100	70.7%	0	0.00%	0	∞
<i>Repairs & Maintenance</i>											
General Repairs	6095.004	27,488	40,000	68.7%	11,754	20,000	58.8%	0	0.00%	0	∞
Motors	6150.004	118	0	∞	0	0	∞	0	∞	0	∞
Microturbine R & M	6160.004	6,296	10,000	63.0%	0	10,000	0.0%	0	∞	0	∞
Centrifugal Pumps	6170.004		0	n/a	0	0	∞	0	∞	0	∞
Prog. Cav. Pumps	6180.004		0	n/a	0	0	∞	0	∞	0	∞
Plant Pumps	6190.004	0	0	∞	0	0	∞	0	∞	0	∞
Standby Generator	6200.004	40	5,000	0.8%	0	2,500	0.0%	0	∞	0	∞
Control Panels	6210.004	0	0	∞	0	0	∞	0	∞	0	∞
Instruments	6220.004	0	0	∞	0	0	∞	0	∞	0	∞
Boiler Repairs	6230.004	8,227	3,900	∞	6,863	4,500	152.5%	0	0.00%	0	∞
Lab equipment	6240.004		0	n/a	0	0	n/a	0	∞	0	∞
Pretreatment (Influent/Headworks/Primary)	6245.004	29,433	50,000	58.9%	47,264	50,000	94.5%	0	0.00%	0	∞
Primary Treatment	6250.004	0	0	∞	0	0	∞	0	∞	0	∞
IPS/EPS/DAF	6260.004	22,303	0	∞	0	0	∞	0	∞	0	∞
Effluent/Outfall	6265.004	24,497	20,000	∞	614	30,000	2.0%	0	0.00%	0	∞
Disinfection (Hypo/SBS/CDC)	6270.004	30,337	15,000	202.2%	1,622	25,000	6.5%	0	0.00%	0	∞
Solids Trmt (Dewatering/DAF/Digester)	6280.004	34,582	40,000	86.5%	14,190	25,000	56.8%	0	0.00%	0	∞
Plant Valves	6290.004		0	∞	0	0	∞	0	∞	0	∞
Secondary Treatment	6300.004	31,062	40,000	77.7%	14,011	20,000	70.1%	0	0.00%	0	∞
Demolition	6310.004	0	0	n/a	0	0	∞	0	∞	0	∞
Plant Utilities (1PS/3PS/StormPS/Switchgear)	6315.004	7,799	50,000	15.6%	3,503	25,000	14.0%	0	0.00%	0	∞
Buildings	6320.004	17,134	30,000	57.1%	27,543	15,000	183.6%	0	0.00%	0	∞
<i>Total Maint & Repairs</i>		239,316	303,900	78.7%	127,363	227,000	56.1%	0	0.00%	0	∞

**Carmel Area Wastewater District
Maintenance - Plant: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Utilities											
Propane	6370.004	0	0	n/a	0	0	∞	0	∞	0	∞
Telephone - fixed costs	6392.004	3,633	4,000	90.8%	2,990	2,700	110.7%	0	0.00%	0	∞
Telephone - Cell service	6393.004	1,652	600	275.3%	1,109	2,000	55.4%	0	0.00%	0	∞
Telephone - Repairs & Equipment	6394.004		0	∞	0	0	∞	0	∞	0	∞
<i>Total Utilities</i>		5,285	4,600	114.9%	4,098	4,700	87.2%	0	0.00%	0	∞
Travel & Training											
Employee Training	6420.004	3,742	7,000	53.5%	1,290	6,000	21.5%	0	0.00%	0	∞
Conferences	6430.004	0	2,000	0.0%	0	0	∞	0	∞	0	∞
Business meetings	6440.004	63	400	15.8%	0	400	0.0%	0	∞	0	∞
<i>Total Travel & Meetings</i>		3,805	9,400	40.5%	1,290	6,400	20.2%	0	0.00%	0	∞
Permitting											
Treatment Plant Permits	6470.004	0	0	n/a	0	0	∞	0	∞	0	∞
Central Coast RWQCB	6475.004	0	0	∞	0	0	∞	0	∞	0	∞
Air Pollution Control Permit	6480.004	4,444	6,500	∞	4,531	3,500	129.5%	0	0.00%	0	∞
Air Resources Board-PERP	6485.004	0	0	∞	0	0	∞	0	∞	0	∞
Environmental Health Permit	6490.004	0	0	∞	0	0	∞	0	∞	0	∞
Underground Storage Permit	6500.004	0	0	∞	0	0	∞	0	∞	0	∞
<i>Total Permitting</i>		4,444	6,500	∞	4,531	3,500	129.5%	0	0.00%	0	∞
Membership/Subscriptions											
Employee Certification	6550.004	725	1,200	60.4%	671	1,600	41.9%	0	0.00%	0	∞
CWEA	6560.004	1,036	600	172.7%	659	800	82.3%	0	0.00%	0	∞
WEF	6580.004	0	0	∞		0	∞	0	∞	0	∞
MDS Online	6605.004	1,415	2,400	58.9%		2,400	0.0%	0	∞	0	∞
Subscriptions/Publications	6640.004	594	0	∞		0	∞	0	∞	0	∞
<i>Total Membership/Subscrip.</i>		3,770	4,200	89.8%	1,329	4,800	27.7%	0	0.00%	0	∞

**Carmel Area Wastewater District
Maintenance - Plant: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
<i>Safety</i>											
First Aid Supplies	6710.004	73	100	∞	0	200	0.0%	0	∞	0	∞
First Aid/Medical Services	6720.004	0	750	0.0%	0	0	∞	0	∞	0	∞
Fire Extinguisher Service	6730.004	1,129	3,000	37.6%	2,477	1,600	154.8%	0	0.00%	0	∞
Safety Supplies/Emerg Response	6735.004	10,786	6,500	165.9%	17,566	6,500	270.3%	0	0.00%	0	∞
Emergency Response Supplies	6740.004	2,532	3,000	84.4%	714	2,000	35.7%	0	0.00%	0	∞
Uniforms/Boots/Gear	6750.004	3,158	3,000	105.3%	4,898	2,000	244.9%	0	0.00%	0	∞
Safety Training	6760.004	8,210	20,000	41.1%	32,038	18,000	178.0%	0	0.00%	0	∞
Policies and procedures	6770.004	0	3,000	0.0%	0	2,500	0.0%	0	∞	0	∞
Virus supplies	6799.004	9,249	50,000	∞	257	10,100	2.5%	0	0.00%	0	∞
<i>Total Safety Expenses</i>		35,136	89,350	39.3%	57,951	42,900	135.1%	0	0.00%	0	∞
<i>Other Expenses</i>											
Recruitment	8910.004	1,805	5,000	∞	497	5,000	9.9%	0	0.00%	0	∞
Contingencies	8980.004	0	0	∞	0	0	∞	0	∞	0	∞
<i>Total Other Expense</i>		1,805	5,000	36.1%	497	5,000	9.9%	0	0.00%	0	∞
CAWD Subtotal		1,470,453	1,936,996	75.91%	1,364,524	1,679,308	81.3%	760,398	55.73%	800,756	∞
Total Operating Expense		1,470,453	1,936,996	75.91%	1,364,524	1,679,308	81.3%	760,398	55.73%	800,756	∞

**Carmel Area Wastewater District
Maintenance - Plant: 2022-23 Operating Expense Budget**

Comments

Note: All Maintenance Dept. accounts have been combined with Treatment Plant
As we keep a record of history, over time that will also move to Treatment Plant

**Carmel Area Wastewater District
Collections Department: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Salaries	5030.005	543,359	535,131	101.54%	602,997	535,815	112.54%	551,525	-8.54%	579,100	5.00%
Salaries - Overtime	5035.005	19,633	10,000	196.33%	19,789	10,000	197.89%	10,000	-49.47%	10,000	0.00%
Salaries - Standby	5040.005	17,329	17,400	99.59%	17,400	17,400	100.00%	17,400	0.00%	17,400	0.00%
<i>Total Salaries</i>		580,321	562,531	103.16%	640,186	563,215	113.67%	578,925	-9.57%	606,500	4.76%
Payroll Taxes	5045.005	41,724	43,035	96.95%	489,742	43,086	1136.66%	44,288	-90.96%	46,397	4.76%
<i>Employee Benefits:</i>											
Health Insurance	5070.005	84,471	69,815	120.99%	90,132	90,565	99.52%	96,400	6.95%	102,400	6.22%
CalPERS retirement	5080.005	221,005	48,270	457.85%	47,556	53,436	89.00%	48,027	0.99%	50,680	5.52%
SAM retirement	5090.005	0	0	∞	0	0	∞	0	∞	0	∞
Worker's Compensation	5100.005	16,140	21,525	74.98%	20,820	23,360	89.13%	21,860	5.00%	22,953	5.00%
Life insurance	5110.005	603	1,527	39.52%	630	551	114.36%	605	-3.99%	605	0.00%
PEHP insurance	5120.005	6,418	6,240	102.85%	6,779	6,788	99.86%	7,099	4.73%	7,375	3.89%
Dental reimbursements	5130.005	4,665	7,300	63.91%	2,397	7,300	32.83%	6,700	179.56%	6,700	0.00%
Vision insurance	5140.005	1,414	1,500	94.26%	1,468	1,765	83.16%	1,565	6.62%	1,565	0.00%
Disability insurance	5150.005	3,466	4,460	77.71%	3,536	4,229	83.60%	3,477	-1.66%	3,480	0.09%
HSA contributions	5160.005	8,190	15,460	52.97%	6,149	7,248	84.84%	7,600	23.59%	7,600	0.00%
HRA contributions	5165.005	0	170	0.00%	0	0	∞	0	∞	0	∞
Employee Assistance Program	5180.005	500	815	61.33%	700	750	93.33%	700	0.00%	700	0.00%
Employee Awards	5185.005	81	0	∞	300	150	200.00%	300	0.00%	300	0.00%
Employee lunches	5187.005	240	300	79.99%	59	300	19.77%	0	-100.00%	0	∞
Medical exams	5200.005	128	1,200	10.63%	59	1,200	4.94%	1,300	2091.43%	1,300	0.00%
<i>Total Employee Benefits</i>		347,320	178,582	194.49%	180,584	197,642	91.37%	195,633	8.33%	205,658	5.12%
<i>Trucks & Autos</i>											
Gasoline	5310.005	10,559	7,000	150.85%	5,257	7,500	70.09%	8,000	52.19%	8,000	0.00%
Diesel	5320.005	11,631	22,000	52.87%	9,861	6,500	151.71%	12,000	21.69%	12,000	0.00%
Fuelmaster software	5325.005	550	560	98.21%	550	550	100.00%	0	-100.00%	0	∞
Oil & filters	5330.005	394	500	78.90%	1,275	600	212.43%	5,000	292.29%	5,000	0.00%
Tires & batteries	5340.005	793	3,000	26.43%	4,715	4,000	117.88%	0	-100.00%	0	∞
Outside repair service	5345.005	15,278	8,500	179.74%	2,547	4,000	63.69%	4,500	76.65%	4,500	0.00%
Repair parts	5350.005	8,937	2,000	446.84%	7,885	5,000	157.69%	14,000	77.56%	14,000	0.00%
Tools	5355.005	625	500	125.03%	1,219	500	243.73%	0	-100.00%	0	∞

**Carmel Area Wastewater District
Collections Department: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Vehicle accessories	5360.005	12,317	1,500	821.13%	15,525	8,000	194.06%	0	-100.00%	0	∞
Driver medical exam	5370.005	600	0	∞	0	0	∞	0	∞	0	∞
Smog fees	5380.005	130	400	32.50%	0	250	0.00%	0	∞	0	∞
DATCO fees	5400.005	803	2,100	38.24%	836	1,000	83.56%	1,000	19.68%	1,000	0.00%
Cleaning & detailing	5410.005	0	1,000	0.00%	966	500	193.22%	500	-48.25%	500	0.00%
Paint & fluids	5420.005	165	300	54.85%	306	300	102.00%	0	-100.00%	0	∞
Waste oil & coolant disposal	5440.005	0	300	0.00%	0	300	0.00%	0	∞	0	∞
<i>Total Trucks & Autos</i>		62,782	49,660	126.42%	50,941	39,000	130.62%	45,000	-11.66%	45,000	0.00%
<i>Property/Liability Insurance</i>											
Vehicle Insurance	5450.005	7,293	6,300	115.76%	8,055	7,500	107.40%	9,263	15.00%	10,189	10.00%
General Liability	5480.005	34,865	16,000	217.91%	28,925	37,500	77.13%	33,264	15.00%	36,590	10.00%
<i>Total Insurance</i>		42,158	22,300	189.05%	36,980	45,000	82.18%	42,527	15.00%	46,779	10.00%
<i>Engineering Fees</i>											
Consulting Fees	5500.005	48,984	25,000	195.93%	29,203	50,000	58.41%	100,000	242.43%		-100.00%
<i>Total Engineering Fees</i>		48,984	25,000	195.93%	29,203	50,000	58.41%	100,000	242.43%	0	-100.00%
<i>Office Supplies & Service</i>											
Computers & equipment	5540.005	5,168	4,800	107.67%	10,327	6,000	172.12%	5,500	-46.74%	4,000	-27.27%
Furnishings & fixtures	5545.005	0	1,000	0.00%	0	800	0.00%	800	∞	800	0.00%
Paper & printing	5550.005	676	2,000	33.78%	0	1,500	0.00%	0	∞	0	∞
Postage & shipping	5560.005	166	200	83.12%	29	100	28.81%	0	-100.00%	0	∞
Office Supplies	5570.005	310	1,100	28.17%	1,385	1,000	138.47%	2,000	44.43%	2,000	0.00%
<i>Total Office Supplies & Svc.</i>		6,320	9,100	69.45%	11,741	9,400	124.90%	8,300	-29.31%	6,800	-18.07%
<i>Operating Supplies</i>											
Lubricants and packing	5680.005	136	0	n/a	0	0	∞	0	∞	0	∞
Electrical Supplies	5690.005	13,969	400	3492.25%	3,553	400	888.14%	0	-100.00%	0	∞
Chemical Supplies	5710.005	756	4,800	15.76%	8,998	9,000	99.98%	9,500	5.58%	9,500	0.00%
Janitorial Supplies	5730.005	0	300	0.00%	229	300	76.27%	37	-83.70%	0	-100.00%
Personnel Supplies	5740.005	384	0	∞	425	500	85.08%	0	-100.00%	0	∞
Radios and supplies	5745.005	2,550	0	∞	89	0	∞	0	-100.00%	0	∞

**Carmel Area Wastewater District
Collections Department: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Welding	5750.005		0	∞	0	0	∞	0	∞	0	∞
Hand Tools	5780.005	2,795	3,500	∞	2,688	1,000	268.81%	1,500	-44.20%	1,500	0.00%
General Operating Supplies	5790.005	20,240	22,000	92.00%	19,134	18,000	106.30%	21,000	9.75%	21,000	0.00%
COVID Safety		0	50,000	0.00%	927	10,000	9.27%	0	-100.00%	0	∞
<i>Total Operating Supplies</i>		40,831	81,000	50.41%	36,043	39,200	91.95%	32,037	-11.11%	32,000	-0.12%
<i>Contractual Services</i>											
Network Administration	5830.005	23,027	28,900	79.68%	41,590	32,000	129.97%	50,000	20.22%	65,000	30.00%
Electrical Services	5855.005	28,710	20,000	143.55%	30,368	20,000	151.84%	15,000	-50.61%	15,000	0.00%
System Integrator	5858.005	0	20,000	0.00%	254	10,000	2.54%	5,000	1866.67%	5,000	0.00%
Root foaming	5865.005	66,654	65,000	102.54%	48,850	66,500	73.46%	67,000	37.15%	67,000	0.00%
Pump station monitoring	5870.005	3,449	12,000	28.74%	1,207	7,500	16.09%	0	-100.00%	0	∞
Collect Sys capacity monitor	5875.005	0	8,500	0.00%	0	17,000	0.00%	10,000	∞	10,000	0.00%
Alarm systems	5880.005	0	650	0.00%	0	300	0.00%	0	∞	0	∞
HR consulting	5885.005	10,569	11,100	95.21%	0	11,000	0.00%	12,000	∞	12,000	0.00%
Equipment rental	5890.005	0	400	0.00%	0	400	0.00%	0	∞	0	∞
Underground Service Alert	5930.005	3,078	3,500	87.94%	5,203	3,500	148.67%	3,900	-25.05%	4,000	2.56%
Laundry	5940.005	4,242	5,500	77.13%	4,547	5,500	82.68%	5,500	20.95%	5,500	0.00%
Landscaping	5980.005	0	0	∞	13,229	0	∞	0	-100.00%	0	∞
Waste disposal	5990.005	117	0	∞	0	0	∞	0	∞	0	∞
<i>Total Contractual Services</i>		139,844	175,550	79.66%	145,248	173,700	83.62%	168,400	15.94%	183,500	8.97%
<i>Repairs & Maintenance</i>											
General Repairs	6095.005	51	0	∞	0	0	∞	0	∞	0	∞
Easements	6100.005	23,448	35,000	66.99%	14,685	30,000	48.95%	30,000	104.29%	30,000	0.00%
Pump stations	6110.005	23,584	52,500	44.92%	9,978	20,000	49.89%	0	-100.00%	0	∞
Pump station equipment	6120.005	5,787	15,000	38.58%	9,008	35,000	25.74%	50,000	455.03%	50,000	0.00%
Sewer lines	6130.005	10,825	50,000	21.65%	9,927	150,000	6.62%	150,000	1411.01%	150,000	0.00%
Manholes	6140.005	65,691	55,000	119.44%	26,144	205,000	12.75%	205,000	684.12%	250,000	21.95%
Generators	6200.005	7,731	3,500	220.88%	10,351	3,500	295.74%	6,000	-42.03%	6,000	0.00%
Instruments	6220.005	422	1,000	42.23%	0	1,000	0.00%	0	∞	0	∞
<i>Total Maint & Repairs</i>		137,540	212,000	64.88%	80,093	444,500	18.02%	441,000	450.61%	486,000	10.20%
<i>Utilities</i>											

**Carmel Area Wastewater District
Collections Department: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Electricity											
8th Ave	6343.005	1,216	1,100	110.56%	1,153	1,150	100.22%	1,200	4.12%	1,250	4.17%
Bay & Scenic	6344.005	2,973	3,000	99.09%	2,527	3,000	84.24%	3,100	22.67%	3,150	1.61%
Monte Verde & 16th	6345.005	2,740	2,050	133.66%	1,959	2,050	95.58%	2,150	9.73%	2,200	2.33%
Calle La Cruz	6346.005	4,213	4,000	105.33%	4,086	5,200	78.59%	5,500	34.59%	5,500	0.00%
Hacienda	6347.005	1,342	1,300	103.21%	1,249	1,300	96.09%	1,350	8.07%	1,350	0.00%
Highlands	6348.005	6,583	11,000	59.85%	6,634	11,100	59.76%	11,500	73.35%	11,500	0.00%
Total Electricity		19,067	22,450	84.93%	17,608	23,800	73.99%	24,800	40.84%	24,950	0.60%
Gas-	6360.005	580	800	72.46%	446	800	55.72%	850	90.68%	850	0.00%
Propane	6370.005	1,363	1,100	123.92%	0	1,200	0.00%	1,200	∞	1,250	4.17%
Water	6380.005	2,088	1,600	130.51%	2,710	2,000	135.51%	2,200	-18.82%	2,250	2.27%
Garbage	6385.005	1,516	1,500	101.04%	0	1,500	0.00%	2,000	∞	2,000	0.00%
Communications											
Fixed Costs	6392.005	11,675	8,700	134.19%	10,795	12,000	89.96%	14,000	29.69%	14,500	3.57%
Cellular Phones	6393.005	5,950	3,500	170.00%	2,561	5,000	51.22%	5,000	95.23%	5,000	0.00%
Total Telephone		17,625	12,200	144.46%	13,356	17,000	78.56%	19,000	42.26%	19,500	2.63%
Total Utilities		42,238	39,650	106.53%	34,120	46,300	73.69%	50,050	46.69%	50,800	1.50%
Travel & Training											
Employee Training	6420.005	910	15,205	5.98%	939	9,355	10.04%	9,500	911.73%	9,500	0.00%
Conferences	6430.005	184	3,100	5.93%	1,241	6,200	20.01%	6,200	399.73%	6,200	0.00%
Business meetings	6440.005	74	850	8.73%	0	850	0.00%	800	∞	800	0.00%
Total Travel & Meetings		1,168	19,155	6.10%	2,180	16,405	13.29%	16,500	657.00%	16,500	0.00%
Permits											
Regional Water Quality Control	6470.005	2,848	2,700	105.48%	3,649	2,950	123.69%	3,100	-15.05%	3,200	3.23%
MUAPCB	6480.005	3,190	3,250	98.15%	3,301	3,200	103.16%	3,500	6.03%	3,600	2.86%
Total permits		6,038	5,950	101.48%	6,950	6,150	113.01%	6,600	-5.04%	6,800	3.03%
Membership/Subscriptions											
Employee Certification	6550.005	1,303	1,100	118.45%	634	1,250	50.71%	1,300	105.08%	1,300	0.00%

**Carmel Area Wastewater District
Collections Department: 2022-23 Operating Expense Budget**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Memberships - CWEA	6560.005	1,075	750	143.36%	651	2,130	30.56%	1,900	191.93%	1,900	0.00%
No Am Soc for Trenchless	6565.005	0	600	∞	0	300	0.00%	0	∞	0	∞
Memberships - WEF	6580.005	332	270	122.96%	0	350	0.00%	0	∞	0	∞
MSDonline	6605.005	283	0	∞	0	0	∞	0	∞	0	∞
Publications/reference works	6640.005	780	300	∞	0	300	0.00%	400	∞	400	0.00%
<i>Total Membership/Subscrip.</i>		3,773	3,020	124.93%	1,285	4,330	29.67%	3,600	180.21%	3,600	0.00%
Safety											
First Aid	6710.005	7	0	n/a	0	0	∞	0	∞	0	∞
First Aid Medical Service	6720.005	0	500	0.00%	0	500	0.00%	500	∞	500	0.00%
Fire extinguisher service	6730.005	226	600	37.62%	619	500	123.73%	550	-11.10%	550	0.00%
Safety supplies	6735.005	4,997	3,500	142.77%	2,486	4,000	62.16%	4,000	60.87%	4,000	0.00%
Emergency Response Supplies	6740.005	179	1,960	9.12%	1,786	1,900	94.02%	1,500	-16.03%	1,500	0.00%
Uniforms, boots & gear	6750.005	1,756	2,000	87.78%	1,771	2,000	88.56%	2,500	41.15%	2,500	0.00%
Safety training	6760.005	6,075	4,575	132.78%	11,451	6,410	178.64%	28,000	144.52%	28,000	0.00%
Policies & procedures	6770.005	0	0	∞	0	0	∞	0	∞	0	∞
Virus supplies		5,027	0	∞	0	0	∞	6,000	∞	6,000	0.00%
<i>Total Safety</i>		18,266	13,135	139.06%	18,114	15,310	118.31%	43,050	137.67%	43,050	0.00%
Other Expenses											
Recruitment/HR Consulting	8910.005	3,611	0	∞	0	0	∞	0	∞	0	∞
Legal Notices	8920.005	0	200	0.00%	0	500	0.00%	500	∞	500	0.00%
Contingency	8980.005	0	0	∞	0	0	∞	0	∞	0	∞
Miscellaneous	8989.005	0	0	∞	0	0	∞	0	∞	0	∞
<i>Total Other Expense</i>		3,611	200	1805.50%	0	500	0.00%	500	∞	500	0.00%
Subtotal Operating Expense		1,522,915	1,439,868	105.77%	1,763,409	1,693,738	104.11%	1,776,409	0.74%	1,779,884	0.20%
Depreciation Expense	8997.005	371,968	335,000	111.04%	335,000	335,000	100.00%	335,000	0.00%	335,000	0.00%
Total Operating Expense		1,894,883	1,774,868	106.76%	2,098,409	2,028,738	103.43%	2,111,409	0.62%	2,114,884	0.16%

**Carmel Area Wastewater District
Collections Dept: 2022-23 Operating Expense Budget**

Description	Comments
<i>Salaries</i>	COLA 3.8%; estimate 4.0% for 2023-24
<i>Employee Benefits</i>	
<i>Trucks and Autos</i>	<p>Fuel usage has stabilized however fuel cost has increased. Fuel purchases are made and billed to one account (.5) for the District then at separated at the end of the budget year and allocated to the separate departments. The shift in vehicle maintenance from outsourcing all repairs and maintenance to staff performing regular service and minor repairs was made with the increase in part-time staffing in the maintenance department. Staff is working at simplifying the account with-in Trucks and Autos. There will be three main accounts in this years budget, outside repairs, repairs parts and preventive maintenance parts. The main shift is to capture all preventive maintenance in one account.</p> <p>Fuel Master software #5325.005: Move to Network Admin #5830.005 Oil & filters #5330.005: Move to Preventive Maintenance Parts Tires & batteries #5340.005: Move to Preventive Maintenance Parts Tools #5355.005: Move to Hand Tools #5780.005 Vehicle Accessories #5360.005: Move to Repair Parts #5350.005 Driver Medical Exam #5370.005: Move to Medic Exam #5200.005 Smog Fees #5380.005: Move to Preventative Maintenance Parts Paint & Fluids #5420.005: Move to Preventative Maintenance Parts Waste oil & Coolant Disposal #5440.005: Move to Treatment Plant</p>
<i>Property/Liability/Auto Insurance</i>	<p>U.S. Wildfires, Storms, Civil Disorders and 'Social Inflation' have created intense pressure on insurers in North America, causing insured losses in the billions, and while COVID -19 has of course added new types of losses to the mix, more so, it has created additional uncertainty which is adding to an already difficult insurance marketplace. Initial cost estimates for CSRMA's various policy renewals were expected to be up in the 10% range. In light of the above market pressure, and adverse loss development in the Pooled Liability Program itself, the Program Administrators are writing to update our estimate of the renewal cost, and we are now of the opinion that it is possible that an increase could come in ultimately more in the range of at a 15% - 25% increase over the current, expiring program. This is the result of a combination of insurance market conditions and loss experience in the Program. While the Program is not experiencing an increase in the frequency (number) of claims, we are seeing an increase in the severity (cost) of claims.</p>
<i>Engineering Fees</i>	Capacity Study - Phase IV; additional flow monitoring

**Carmel Area Wastewater District
Collections Dept: 2022-23 Operating Expense Budget**

Description	Comments
<i>Office Supplies & Service</i>	<p>Staff anticipates to replace two printers. Both printers have been continually updated by Exceedio but no longer are supported by HP. Staff continues to make the move to a paperless workplace however there is still a need for paper and printer ink. Staff is capturing paper, ink, postage and shipping cost in one account Office Supplies.</p> <p>Computers & Equip # 5540.005: Add \$2,500 for ethernet switch FY 22-23 Paper & Printing #5550.005: remove account & move to Office Supplies #5570.005 Postage & Shipping #5560.005: remove account & move to Office Supplies #5570.005</p>
<i>Operating Supplies</i>	<p>Upgrades to the electrical at the pumps station are mostly completed, these included the installation of manual transfer switch and generator receptacle at the pump station that already had generators. This is to ensure the resilience of the station should a generator fail of natural gas service not be available. Staff can now bring a portable generator to run the station. Electrical supplies account will now be captured under pump station equipment and maintenance. The use of CN-9 to prevent H2S from the Highlands pump station was captured under Chemical supplies. General operating supplies was increased with the anticipation of wear and tear on the equipment being used daily, mainly the camera equipment used to inspect the sewer line. Several accounts with minimal usage will be captured under general operating supplies. Most large operating supply purchases have been made for Covid-19. In the coming year, disposable items such as PPE and Hepa filters are all that is anticipated and will be captured under virus supplies.</p> <p>Electrical Supplies #5690.005 move to Pump Station Equip & Maint #6120.005 Paint & Fluids #5710.005: rename to Chemical Supplies Janitorial Supplies #5730.005: remove Personnel Supplies #5740.005: move to Safety Supplies #6735.005 Radios & Supplies #5745.005: move to General Operating Supplies #5790.005 Welding #5750.005: move to General Operating Supplies #5790.005 COVID supplies : move to General Operating Supplies #5790.005</p>
<i>Contractual Services</i>	<p>Cost for contractual services most remained steady with slight increases. There are two categories that did see a large increase, ICOM now charges to host the Districts CMMS data on their servers and Green Infrastructure hosting and management of the District GIS mapping database. All communications Comcast, Mission communications annual service fees, AT&T, Icon (VOIP phones) AT&T fiber will now be captured under Utilities/fixed cost.</p> <p><i>Network Services:</i> Internet Technology support, Microsoft Office 365 licensing, Multifactor authentication licensing for network security, ICOM work order support and annual renewal, IT Pipes software renewal, Fuel master support and Green Infrastructure GIS services, and T4</p>

**Carmel Area Wastewater District
Collections Dept: 2022-23 Operating Expense Budget**

Description	Comments
	<p><i>Electrical Services:</i> Electrical preventative maintenance including cleaning and testing. Corrective maintenance to unwire equipment and troubleshoot electrical failures.</p> <p><i>System Integrator:</i> Software maintenance and support of collections system SCADA and PLC's.</p> <p><i>Collect System Capacity Monitor:</i> Purchase and monitoring of collection system flows meters for capacity study.</p> <p>Pump Station Monitoring #5870.005: move to Utilities Collection System Capacity Monitor #5875.005: flow meters Alarm Systems #5880.005: move to Utilities Equipment Rental #5890.005: remove Waste Disposal #5990.005: remove</p>
Repairs & Maintenance	<p>Staff will continue with the replacement of the cast iron manhole frame and lids to the water tight composite frame and lids. The replacement of the frame and lids are for sea-level rise. The water tight composite lids will make the collection system manhole water tight should large scale flooding occur. The lagoon neighborhood was completed in 2020, Mission Fields will be replaced in 2021 and the condos across from the post office will take place in 2022. Pump Station equipment account and pump station account will be combined into one account. The pumpstation equipment and maintenance account will also capture electrical supplies costs.</p> <p>Pump stations #6110.005: Combine and rename Pump Station Equip & Maint Pump station Equip #6120.005: Combine and rename Pump Station Equip & Maint Sewer Lines #6130.005: Spot Repair Program Manholes #6140.005: Manhole lining project \$200K plus replacement lids and frames Instruments #6220.005: Combine and rename Pump Station Equip & Maint</p>
Utilities	<p>Staff does expect to see a 5% increase in utilities. All utilities have increased during the pandemic.</p>
Communications	<p>Accounts labeled telephone in the past will now be called Communications. There are two subaccounts, Fixed communication and mobile communications. Comcast, fiber, VOIP, Mission communication are captured under the fixed account</p>

**Carmel Area Wastewater District
Treatment Department: Operating Expense Budget 2022-23**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Salaries	5030.006	1,050,141	971,158	108.13%	1,076,658	1,026,726	104.86%	1,120,000	4.03%	1,176,000	5.00%
Salaries - Overtime	5035.006	8,230	35,000	23.51%	14,378	15,000	95.85%	20,000	39.10%	20,000	0.00%
Salaries - Standby	5040.006	17,556	34,800	50.45%	18,000	18,000	100.00%	17,400	-3.33%	17,400	0.00%
Allocate to Reclamation			0	<u>∞</u>		0	<u>∞</u>	0	<u>∞</u>	0	0.00%
<i>Total Salaries</i>		1,075,927	1,040,958	103.36%	1,109,036	1,059,726	104.65%	1,157,400	4.36%	1,213,400	4.84%
Payroll Taxes	5045.006	104,534	79,633	131.27%	84,841	81,069	104.65%	88,541	4.36%	92,825	4.84%
<i>Total Payroll Taxes</i>		104,534	79,633	131.27%	84,841	81,069	104.65%	88,541	4.36%	92,825	4.84%
Employee Benefits:											
Health insurance	5070.006	182,646	182,973	99.82%	190,293	191,050	99.60%	204,000	7.20%	215,000	5.39%
Retirement Plan - CalPERS	5080.006	426,387	124,300	343.03%	114,830	122,608	93.66%	117,603	2.41%	122,183	3.89%
Pension Contribution - SAM	5090.006	0	0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Workers Compensation	5100.006	37,971	46,037	82.48%	38,806	45,312	85.64%	40,358	4.00%	41,165	2.00%
Life Insurance	5110.006	1,280	3,665	34.94%	1,189	1,320	90.06%	1,280	7.67%	1,280	0.00%
PEHP	5120.006	16,710	14,760	113.21%	17,008	16,949	100.35%	17,637	3.70%	18,395	4.30%
Dental Insurance/Claims	5130.006	15,031	14,900	100.88%	14,093	13,700	102.87%	14,100	0.05%	14,300	1.42%
Vision Insurance	5140.006	3,182	3,898	81.62%	3,281	3,830	85.67%	3,545	8.05%	3,645	2.82%
Long Term Disability	5150.006	9,004	11,820	76.18%	8,903	8,313	107.09%	9,175	3.06%	9,400	2.45%
HSA Contributions	5160.006	29,644	41,524	71.39%	26,557	26,556	100.00%	26,000	-2.10%	28,000	7.69%
Employee Assistance Program	5180.006	1,200	1,955	61.36%	1,260	1,260	100.00%	1,280	1.59%	1,280	0.00%
Employee Awards	5185.006	0	0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Annual District picnic	5186.006	786	1,380	56.96%	0	1,380	0.00%	0	<u>∞</u>	0	<u>∞</u>
Employee lunches	5187.006	0	0	<u>∞</u>	175	0	<u>∞</u>	825	<u>∞</u>	825	0.00%
Medical Exams	5200.006	492	300	164.00%	210	0	<u>∞</u>	210	0.00%	210	0.00%
Allocate to Reclamation	5205.006	(147,117)	0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
<i>Total Employee Benefits</i>		577,216	447,512	128.98%	416,604	432,278	96.37%	436,013	4.66%	455,683	4.51%
Trucks & Autos											
Gasoline	5310.006	2,130	0	<u>∞</u>	0	0	<u>∞</u>	3,840	<u>∞</u>	4,000	4.17%
Diesel	5320.006	458	0	<u>∞</u>	0	0	<u>∞</u>	2,200	<u>∞</u>	500	-77.27%
Oil & Grease	5330.006	0	0	<u>∞</u>	0	0	<u>∞</u>	1,000	<u>∞</u>	1,000	0.00%
Outside Repair Service	5345.006	0	0	<u>∞</u>	0	0	<u>∞</u>	1,700	<u>∞</u>	1,800	5.88%
Repair Parts	5350.006	0	0	<u>∞</u>	0	0	<u>∞</u>	1,500	<u>∞</u>	2,500	66.67%

**Carmel Area Wastewater District
Treatment Department: Operating Expense Budget 2022-23**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
<i>Total Trucks & Autos</i>		2,588	0	∞	0	0	∞	10,240	∞	9,800	-4.30%
<i>Property/Liability/Auto Insurance</i>											
Auto insurance	5450.006	1,459	442	330.15%	1,658	1,600	103.60%	1,906	15.00%	2,097	10.00%
Property Insurance	5480.006	12,882	12,882	100.00%	15,608	13,000	120.06%	17,949	15.00%	19,744	10.00%
General Liability	5480.006	71,892	84,034	85.55%	91,500	91,500	100.00%	105,225	15.00%	115,748	10.00%
<i>Total Insurance</i>		86,233	97,358	88.57%	108,765	106,100	102.51%	125,080	15.00%	137,588	10.00%
<i>Engineering Fees</i>											
Consulting Fees	5500.006	42,386	275,000	15.41%	360	300,000	0.12%	300,000	83194.12%	300,000	0.00%
<i>Total Engineering Fees</i>		42,386	275,000	15.41%	360	300,000	0.12%	300,000	83194.12%	300,000	0.00%
<i>Attorney Fees</i>											
Legal Fees	5510.006	32,357	35,000	92.45%	16,674	35,000	47.64%	35,000	109.91%	35,000	0.00%
<i>Total Attorney Fees</i>		32,357	35,000	92.45%	16,674	35,000	47.64%	35,000	109.91%	35,000	0.00%
<i>Office Supplies & Service</i>											
Computers & Equip	5540.006	7,928	15,000	52.85%	694	15,300	4.54%	26,800	3761.67%	18,000	-32.84%
Furnishings & fixtures	5545.006	1,272	1,000	127.18%	1,680	1,000	168.00%	1,700	1.19%	2,000	17.65%
Paper & printing	5550.006	359	4,500	7.98%	416	4,500	9.24%	0	-100.00%	0	∞
Postage & shipping	5560.006	75	300	25.03%	0	1,000	0.00%	1,000	∞	500	-50.00%
Office supplies	5570.006	1,751	4,000	43.78%	4,307	4,000	107.68%	8,000	85.74%	8,800	10.00%
Equipment repairs	5590.006	0	500	0.00%	0	500	0.00%	0	∞	0	∞
<i>Total Office Supplies & Svc.</i>		11,385	25,300	45.00%	7,097	26,300	26.99%	37,500	428.38%	29,300	-21.87%
<i>Operating Supplies</i>											
Chemicals	5615.006	630	4,000	15.74%	0	5,000	0.00%	3,500	∞	3,850	10.00%
Phenylarsine oxide	5625.006	698	750	93.11%	0	810	0.00%	810	∞	900	11.11%
Sodium bisulfite	5630.006	75,123	75,000	100.16%	102,320	84,000	121.81%	86,520	-15.44%	94,000	8.65%
Sodium hypochlorite	5635.006	69,470	97,750	71.07%	102,010	101,500	100.50%	109,000	6.85%	118,000	8.26%
Ferric chloride	5640.006	15,554	31,000	50.17%	41,632	31,000	134.30%	32,900	-20.97%	35,000	6.38%
Polymer	5650.006	52,240	55,000	94.98%	44,068	65,000	67.80%	65,000	47.50%	72,500	11.54%
Acetic Acid	5660.006	1,003	1,100	91.15%	392	1,100	35.59%	1,100	180.95%	1,200	9.09%
Iodine solution	5665.006	267	300	88.92%	0	300	0.00%	300	∞	330	10.00%
Potassium iodate	5670.006	767	1,000	76.75%	0	1,000	0.00%	1,000	∞	1,100	10.00%

**Carmel Area Wastewater District
Treatment Department: Operating Expense Budget 2022-23**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Electrical Supplies	5690.006	1,377	0	∞	0	0	∞	0	∞	0	∞
Laboratory	5700.006	29,796	39,432	75.56%	35,469	39,432	89.95%	40,092	13.03%	44,000	9.75%
Personnel	5740.006	1,536	3,500	43.89%	1,168	3,500	33.37%	0	-100.00%	0	∞
Radios & supplies	5745.006	0	1,650	0.00%	3,532	1,650	214.05%	0	∞	0	∞
Hand tools	5780.006	2,462	3,500	70.33%	2,442	3,500	69.78%	9,500	289.00%	7,000	-26.32%
General supplies	5790.006	9,746	8,500	114.66%	11,691	8,500	137.54%	8,500	-27.29%	9,500	11.76%
COVID Safety		0	0	∞	11,325	0	∞	18,200	60.70%	0	∞
Source control	5795.006	340	1,100	30.91%	169	1,100	15.35%	9,000	5231.33%	1,200	-86.67%
<i>Total Operating Supplies</i>		261,007	323,582	80.66%	356,217	347,392	102.54%	385,422	8.20%	388,580	0.82%
Contractual Services											
Sludge Haul/Disposal	5820.006	68,947	103,000	66.94%	85,287	103,000	82.80%	103,000	20.77%	110,000	6.80%
Network Administration	5830.006	48,061	75,345	63.79%	93,282	80,000	116.60%	100,700	7.95%	96,000	-4.67%
Laboratory Analysis	5840.006	31,070	52,410	59.28%	23,843	57,700	41.32%	57,700	142.00%	61,000	5.72%
Electrical Service	5855.006	0	0	∞	0	0	∞	100,000	∞	90,000	-10.00%
Mechanical Services	5856.006	0	0	∞	0	0	∞	30,000	∞	30,000	0.00%
HVAC Service	5857.006	0	0	∞	0	0	∞	1,500	∞	1,500	0.00%
System Integrator	5858.006	0	0	∞	0	0	∞	50,000	∞	50,000	0.00%
Equip Service	5859.006	0	0	∞	0	0	∞	2,000	∞	2,000	0.00%
Alarm System	5880.006	2,293	7,550	30.37%	2,505	5,500	45.55%	4,000	59.67%	4,100	2.50%
HR consulting	5885.006	23,849	26,700	89.32%	0	30,000	0.00%	38,570	∞	38,570	0.00%
Equip rental	5890.006	0	0	∞	0	0	∞	6,000	∞	6,000	0.00%
Janitorial Service	5900.006	1,810	0	∞	0	0	∞	11,400	∞	12,500	9.65%
Copier Service	5910.006	1,104	5,000	22.08%	1,319	3,000	43.97%	3,000	127.40%	3,200	6.67%
Laundry	5940.006	10,475	13,000	80.58%	14,062	14,100	99.73%	14,200	0.98%	14,700	3.52%
Landscape Maintenance	5980.006	0	0	∞	0	0	∞	6,600	∞	6,700	1.52%
Hazard/Green Waste Disposal	5990.006	1,271	0	∞	0	0	∞	0	∞	0	∞
Grit & Screening Disposal	6000.006	15,962	23,100	69.10%	22,986	27,500	83.58%	25,000	8.76%	27,000	8.00%
Pest Control	6010.006	0	0	∞	0	0	∞	3,400	∞	3,500	2.94%
Sewer/pretreatment ordinance	6015.006	0	0	∞	1,217	2,500	∞	0	∞	0	∞
Instrumentation Services	6020.006	2,774	27,200	10.20%	1,247	16,700	7.47%	16,700	1239.21%	18,000	7.78%
Hoist Certification	6030.006	0	0	∞	0	0	∞	2,500	∞	2,500	0.00%
Hazardous chemical disposal	6040.006	174	1,000	17.40%	482	1,000	48.20%	1,200	148.96%	1,200	0.00%

Carmel Area Wastewater District
Treatment Department: Operating Expense Budget 2022-23

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Outfall Inspection	6045.006	10,000	12,650	79.05%	18,984	15,000	126.56%	10,000	-47.32%	10,000	0.00%
Lagoon inspection	6046.006	3,125	5,000	62.50%	8,316	5,000	166.32%	4,500	-45.89%	4,500	0.00%
Ocean Monitoring Program	6050.006	0	0	∞	0	7,400	∞	7,400	∞	7,400	0.00%
Sea Level Rise study	6055.006	0	0	∞	13,504	0	∞	0	∞	0	∞
Consulting - Coastal Comm	6065.006	8,152	0	∞	0	0	∞	0	∞	0	∞
Other Special Studies	6070.006	0	0	∞	8,390	0	∞	0	∞	0	∞
<i>Total Contractual Services</i>		229,067	351,955	65.08%	295,423	368,400	80.19%	599,370	102.89%	600,370	0.17%
<i>Repairs & Maintenance</i>											
General Repairs	6095.006	1,843	10,000	18.43%	1,818	10,000	18.18%	20,000	999.83%	20,000	0.00%
Microturbine R & M/Flare	6160.006	0	0	∞	0	0	∞	10,000	∞	15,000	50.00%
Standby Generator/Switchgear	6200.006	0	0	∞	0	0	∞	30,000	∞	10,000	-66.67%
Aeration Blowers	6210.006	0	0	∞	0	0	∞	60,000	∞	35,000	-41.67%
Instruments	6220.006	1,328	7,000	18.97%	1,200	7,000	17.14%	0	∞	0	∞
Lab Equipment	6240.006	3,852	15,000	25.68%	13,123	17,000	77.19%	32,700	149.19%	0	∞
Headworks - Primary	6250.006	737	4,750	15.52%	0	4,750	0.00%	34,750	∞	45,000	29.50%
Influent	6260.006	2,427	5,700	42.58%	1,229	5,700	21.56%	0	-100.00%	0	∞
Effluent/Outfall	6265.006	0	5,000	0.00%	449	5,000	8.98%	35,000	7690.94%	30,000	-14.29%
Disinfection (Hypo/SBS/CDC)	6270.006	12,381	7,000	176.87%	586	7,000	8.36%	28,000	4682.07%	20,000	-28.57%
Dewatering	6280.006	8,033	8,000	100.42%	0	8,000	0.00%	34,700	∞	40,000	15.27%
Digester/DAFT/Heat Loop	6290.006	0	0	∞	0	0	∞	40,000	∞	0	∞
Secondary/RAS/WAS	6300.006	5,889	7,000	84.12%	1,706	7,000	24.37%	22,000	1189.88%	35,000	59.09%
Plant Utilities (IPS/3PS/Storm I	6315.006	0	0	∞	0	0	∞	10,000	∞	10,000	0.00%
Buildings	6320.006	299	0	∞	0	0	∞	25,000	∞	40,000	60.00%
<i>Total Maint & Repairs</i>		36,789	69,450	52.97%	20,111	71,450	28.15%	382,150	1800.23%	300,000	-21.50%
<i>Utilities</i>											
Electricity - Secondary	6352.006	155,144	347,900	44.59%	134,772	330,000	40.84%	300,000	41.66%	300,000	0.00%
Electricity - Aeration	6353.006	68,488	0	∞	68,780	0	∞	0	∞	0	∞
Electricity - Lab Tertiary	6354.006	6,597	0	∞	8,223	0	∞	0	∞	0	∞
Co-Gen Non-Energy Plant	6359.006	4,454	0	∞	2,833	4,300	∞	4,300	51.79%	4,300	0.00%
Gas	6360.006	23,065	44,512	51.82%	54,694	30,000	182.31%	30,000	-45.15%	32,000	6.67%

Carmel Area Wastewater District
Treatment Department: Operating Expense Budget 2022-23

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Propane	6370.006	349	700	49.82%	614	1,000	61.44%	1,000	62.77%	1,000	0.00%
Water	6380.006	6,262	7,900	79.27%	13,617	7,000	194.53%	7,000	-48.59%	7,500	7.14%
Cable television	6390.006	1,038	1,000	103.79%	1,066	1,200	88.87%	1,400	31.28%	1,400	0.00%
<i>Total Utilities</i>		265,397	402,012	66.02%	284,600	373,500	76.20%	343,700	20.77%	346,200	0.73%
Telephone											
Fixed Costs	6392.006	10,365	19,045	54.42%	13,577	10,000	135.77%	10,000	-26.34%	11,000	10.00%
Cellular Phones	6393.006	4,901	3,650	134.28%	2,304	3,500	65.83%	3,500	51.91%	4,000	14.29%
<i>Total Telephone</i>		15,266	22,695	67.27%	15,881	13,500	117.63%	13,500	-14.99%	15,000	11.11%
Travel & Training											
Employee Training	6420.006	1,708	18,135	9.42%	2,649	8,580	30.88%	15,145	471.69%	16,000	5.65%
Conferences	6430.006	474	10,810	4.38%	1,102	6,150	17.91%	8,970	714.20%	9,000	0.33%
Business meetings	6440.006	0	500	0.01%	499	700	71.32%	700	40.20%	700	0.00%
<i>Total Travel & Meetings</i>		2,182	29,445	7.41%	4,250	15,430	27.54%	24,815	483.87%	25,700	3.57%
Permitting											
Treatment Plant Permits	6470.006	28,198	25,000	112.79%	29,573	25,000	118.29%	30,000	1.44%	30,000	0.00%
Air Pollution Control Permit	6480.006	0	0	∞	0	0	∞	4,688	∞	4,922	4.99%
Environmental Health Permit	6490.006	1,833	3,800	48.24%	2,000	2,500	80.00%	1,800	-10.00%	1,850	2.78%
Lab Registration Fees	6510.006	2,666	12,162	21.92%	3,602	10,000	36.02%	10,000	177.65%	0	∞
<i>Total Permitting</i>		32,697	40,962	79.82%	35,175	37,500	93.80%	46,488	32.16%	36,772	-20.90%
Membership/Subscriptions											
Employee Certification	6550.006	1,732	1,750	98.97%	588	1,750	33.61%	1,750	197.55%	1,750	0.00%
CWEA	6560.006	1,243	2,750	45.20%	1,627	2,560	63.56%	4,450	173.49%	4,450	0.00%
WEF	6580.006	332	400	83.00%	0	400	0.00%	0	∞	0	∞
Lab memberships	6585.006	38	500	7.50%	0	400	0.00%	0	∞	0	∞
Subscriptions/Publications	6640.006	112	1,500	7.44%	405	1,500	27.01%	3,400	739.33%	3,400	0.00%
<i>Total Membership/Subscrip.</i>		3,456	6,900	50.09%	2,620	6,610	39.64%	9,600	266.36%	9,600	0.00%
Safety											
Fire Extinguisher Service	6730.006	0	0	∞	0	0	∞	1,700	∞	1,800	∞
Safety Supplies/Emerg Respons	6735.006	0	0	∞	0	0	∞	10,000	∞	10,000	∞
Uniforms/Boots/Gear	6750.006	0	0	∞	0	0	∞	4,500	∞	4,800	∞

**Carmel Area Wastewater District
Treatment Department: Operating Expense Budget 2022-23**

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Safety Training	6760.006	494	0	∞	0	0	∞	22,000	∞	23,000	∞
Policies and procedures	6770.006	0	0	∞	0	0	∞	30,000	∞	10,000	∞
Covid Supplies	6799.006	49,319	50,000	98.64%	0	30,000	∞	1,000	∞	1,000	∞
<i>Total Safety Expenses</i>		49,813	50,000	∞	0	30,000	∞	69,200	∞	50,600	∞
<i>Other Expenses</i>											
Recruitment	8910.006	0	5,000	0.00%	0	5,000	0.00%	0	∞	0	∞
Legal notices	8920.006	0	2,000	0.00%	0	2,000	0.00%	0	∞	0	∞
<i>Total Other Expense</i>		0	7,000	0.00%	0	7,000	0.00%	0	∞	0	∞
Subtotal Operating Expense		2,828,298	3,304,762	85.58%	2,757,654	3,311,255	83.28%	4,064,019	47.37%	4,046,418	-0.43%
Depreciation Expense	8997.006	2,465,749	2,300,000	107.21%	2,300,000	2,300,000	100.00%	2,300,000	0.00%	2,300,000	0.00%
Total Operating Expense		5,294,047	5,604,762	94.46%	5,057,654	5,611,255	90.13%	6,364,019	25.83%	6,346,418	-0.28%

**Carmel Area Wastewater District
Treatment Dept.: Operating Expense Budget 2022-23**

Description	Comments
Salaries	COLA 3.8%; estimate 4.0% for 2023-24
Insurance	U.S. Wildfires, Storms, Civil Disorders and ' <i>Social Inflation</i> ' have created intense pressure on insurers in North America, causing insured losses in the billions, and while COVID -19 has of course added new types of losses to the mix, more so, it has created additional uncertainty which is adding to an already difficult insurance marketplace. Initial cost estimates for CSRMA's various policy renewals were expected to be up in the 10% range. In light of the above market pressure, and adverse loss development in the Pooled Liability Program itself, the Program Administrators are writing to update our estimate of the renewal cost, and we are now of the opinion that it is possible that an increase could come in ultimately more in the range of at a 15% - 25% increase over the current, expiring program. This is the result of a combination of insurance market conditions and loss experience in the Program. While the Program is not experiencing an increase in the frequency (number) of claims, we are seeing an increase in the severity (cost) of claims.
Trucks and Auto	Gasolines #5310.006: 2 tanks per month for both plant trucks \$5.00/gal- \$2400, Transit Van 2 tanks per month \$5.00/gal-\$1440 . Increase in source control inspections. Diesel #5320.006: Diesel for aerial lift, top off standby generator diesel tank Preventative Maintenance Supplies/Parts: Oil, filters, hoses, air filter for plant vehicles Outside Repair Service: 5345.006: Smog and advanced diagnostics if cannot be repaired in-house Repair Parts #5350.006: Tires, brake rotors, batteries.
Engineering Fees	See CIP list for detail - Sea Level Rise planning
Office Supplies & Services	Computers & Equip #5540.006: 7 Replacement computers per Exceedio's schedule \$9800, 1 tablets/iPad (Source Control) \$3000, camera's and microphones, misc computer equipment \$1000, Ethernet switch maintenance, lab. Focus on security & reliability Furnishing & Fixtures #5545.006: Replacement Chairs, book cases, Postage & Shipping #5560.006: \$1200 Continued Bio-Bot and misc plant supplies Office Supplies #5570.006: Paper Supplies, \$1,500 Employee Forms/Pretreatment educational material, \$2,500 Business cards, etc \$500 General Plant office supplies for Laboratory and Operations, pencils,pens, stapels, note pads, etc. Merged with account 5550.6 paper and printing
Operating Supplies	Chemicals #5615.006: Misc. chemicals (i.e. Potassium Iodide Crystals for Chlorine analyzers calibrations) 10% increase by vendor

**Carmel Area Wastewater District
Treatment Dept.: Operating Expense Budget 2022-23**

Description	Comments
	Phenylarsine oxide #5625.006: 10% increase expected by the vendor as of 12/1/2021
	Sodium bisulfite #5630.006: Estimated Sodium hypochlorite solution including a 3.8 percent vendor price increase for 2022-22
	Sodium Hypochloride #5635.006: Estimated Sodium hypochlorite solution including a 3.8 percent vendor price increase for 2022-23
	Ferric chloride #5640.006: Vendor expects a 6.2% for potential increase
	Polymer #5650.006: Vender expects a 15% increase in polymer costs (12/1/2021)
	Acetic Acid #5660.006: 10% increase expected by the vendor as of 12/1/2021
	Iodine Solution #5665.006: 10% increase expected by the vendor as of 12/1/2021
	Potassium iodate #5670.006: 10% increase expected by the vendor as of 12/1/2021
	Laboratory Supplies #5700.006: Vendor increases 7% (\$37,182), Gallery module \$700, Peninsula Welding Cylinders rental \$1,300, Culligan Water \$410, \$1000 misc. supplies, Sampler at PBCSD gate \$8500.
	Hand Tools #5780.006: Replacement tools that are broken or wearout, Shop hydraulic press \$4,000, additional shared tools. \$2,000
	General Supplies #5790.006: 2 Radio's, 6 batteries (XPR7550e \$953 each, batteries \$95 each) \$2476. Janitorial cleaning supplies, paper towels, toilet paper, misc. supplies, Vendors project a 4% increase
	Source Control #5795.006: Source Control equipmnt \$1,500, 2 discrete portable samplers \$3,700
	Covid Safety: COVID-19 Sampling of influent (\$18,200), Replacement air filters for air handlers inplant buildings, N95 Masks, other COVID related items.
 Contractual Services	
	Sludge Haul #5820.006: Price increase \$53 - \$57/ton
	Network Admin #5830.006: Plant network, SCADA network, (3-4% expected Increase by General Manager), ATL Customization Gallery \$5,000 (50/50% split with CAWD/Reclamation),Turflmage Source Control \$14,700, ICON \$2,640, Exceedio MFA \$1,156, \$12,000
	Maintenance Staff Plant network support, ICON \$1200, Mainsaver support \$7500
	Laboratory Analysis #5840.006: Ocean Outfall Monitoring (Pacific Ecorisk)\$14,670, MBAS Laboratory \$3,120, FGL Laboratory \$25,900 ATL LIMS \$11,330 (50% CAWD/50% Reclamation), eNPDES \$1,600, Gallery \$5,634 (50% CAWD/50% Reclamation), TOC \$4,397 (50% CAWD/50% Reclamation), Eaton Battery \$4100.00 (50% CAWD/50% Reclamation), Foss PM \$5482
	Electrical Service #5855.006: Repairs and preventative maintenance
	New account: Mechanical Service #5856.006, valve replacement and inspection of aeration blowers
	New account: HVAC Service #5857.006, cleaning and maintenance of HVAC and exhaust fans
	New account: System Integrator #5858.006 update software revision on SCADA servers. Process improvements and general support
	New Account: Equipment Service #5859.006, annual inspections for aerial lift, forklift
	Alarm Systems #5880.006: First Alarm- alarm monitoring service and cellular backup \$1,500/yr, Mission System for three units (Influent Building, Influent Manhole, and Effluent Building) \$3,912 (1,200 per unit)

**Carmel Area Wastewater District
Treatment Dept.: Operating Expense Budget 2022-23**

Description	Comments
HR Consulting #5885.006: Need costs from Barbara	
Equipment Rental #5890.006: Crane rental work for pulling pumps, aerial lift rental	
Janitorial Service #5900.006: Cleaning at plant and lab	
Copier Service #5910.006: Operations Copier Building Monthly Charge (\$250)	
Laundry #5940.006: Up to 5% increase per contract, replacement/resizing shirts and pants	
Grit & Screening #6000.006: Waste Management 25 Dumpsters at \$1,100/ requesting Collections cover cost of 4 dumpsters this year. Need to add late charges	
Pest Control #6010.006: Monitoring stations for rodents.	
Sewer/Pretreatment Ordinance #6015.006: moved to GL Code 5550.6 (\$2,500)	
Instrumentation Services #6020.006: calibration of air flow meters (FCI) \$3,900, water/sludge flow meters (ABB) \$3,800, Hach annual calibration of LDO probes \$2,000, Suspended Solids probes \$1,500, ORP probes \$1,500, Natural Gas flow meter calibration (Sierra Instraments) \$1,000, pressure and level transducer calibration \$1,800, Hach Claros annual renewal \$1,201, microscope calibration \$610, lab balances \$450.00	
Hoist Certification #6030.006: Annual inspection and testing of overhead cranes.	
Hazardous Chemical Disposal #6040.006: Compliance with Hazard Waste Laws for Disposal, Lab \$1,000, Disposal of expired paint and chemicals.	
Outfall Inspection #6045.006: Annual Inspection tied to Discharge Permit #R3-2014-0013. \$10,000.00	
Lagoon Inspection #6045.006: Annual Inspection tied to Discharge Permit #R3-2014-0013. \$4,500.00	
Ocean Monitoring Program #6050.006: ABC Toxicity \$3,480.00	
Plant tree trimming: Every 5 years. Just completed FY21-22	

Repairs & Maintenance

Microturbine R&M/Flare #6160.006: Media analysis and 30kW maintenance.

Standby Generator/Switchgear #6200.006: 5 year inspection and testing of main circuit breakers.

Aeration Blowers #6210.006: Replacement DO Probe Membranes \$3,500, Calibration of Suspended Solids meters \$3,501 (readjust based on current quote)

Lab Equipment #6240.006: Sampler replacement skid \$2,500 *2 (CAWD/ Reclamation), TOC Compressor \$2,500 (50%CAWD/50% Reclamation), pH probes \$500 (50%CAWD/50% Reclamation, Laboratory equipment repairs \$500.00 . Two complete lab samplers \$8,900.00 each *2 at secondary clarifier and return activated sludge vault. One Field sampler for install on the PBCSD flow station at \$8,900.00

**Carmel Area Wastewater District
Administration: 2022-23 Operating Expense Budget**

Description	Account #	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Salaries	5030.007	611,907	547,192	111.83%	639,841	565,706	113.10%	665,434	4.00%	698,706	5.00%
Temp Employee			0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	<u>∞</u>	<u>∞</u>
Overtime	5035.007	2,868	1,000	286.83%	2,503	1,000	250.30%	1,000	-60.05%	1,000	0.00%
<i>Total Salaries</i>		614,775	548,192	112.15%	642,344	566,706	113.35%	666,434	3.75%	699,706	4.99%
Payroll Taxes	5045.007	43,006	40,427	106.38%	48,948	43,277	113.10%	50,982	4.16%	53,528	4.99%
<i>Total Payroll Taxes</i>		43,006	40,427	106.38%	48,948	43,277	113.10%	50,982	4.16%	53,528	4.99%
<i>Employee Benefits:</i>											
Health insurance	5070.007	32,410	32,489	99.76%	33,256	36,566	90.95%	37,000	11.26%	38,850	5.00%
CalPERS pension	5080.007	203,304	55,935	363.46%	47,134	56,540	83.36%	54,608	15.86%	57,376	5.07%
SAM pension	5090.007	0	0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Worker's Compensation	5100.007	17,658	24,000	73.57%	20,708	20,000	103.54%	24,640	18.99%	25,670	4.18%
Life Insurance	5110.007	474	1,527	31.02%	436	550	79.20%	475	9.05%	475	0.00%
PEHP insurance	5120.007	8,294	7,470	111.04%	8,480	7,221	117.43%	8,700	2.60%	8,850	1.72%
Dental reimbursement	5130.007	10,755	9,600	112.03%	10,198	8,600	118.58%	8,800	-13.71%	8,800	0.00%
Vision insurance	5140.007	1,399	1,800	77.73%	1,598	1,475	108.36%	1,550	-3.02%	1,550	0.00%
Disability insurance	5150.007	3,121	5,200	60.02%	3,085	1,725	178.83%	3,480	12.81%	3,480	0.00%
HSA contributions	5160.007	5,383	7,200	74.77%	4,054	4,656	87.08%	5,000	23.33%	5,000	0.00%
Employee Assistance Program	5180.007	500	815	61.33%	276	815	33.90%	250	-9.51%	300	20.00%
Employee Awards	5185.007	25	0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Annual District picnic	5186.007	433	3,000	14.43%	3,588	3,000	119.60%	3,500	-2.45%	3,500	0.00%
Medical exams	5200.007		0	<u>∞</u>	605	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Allocate to Reclamation	5205.007	(10,404)	0	<u>∞</u>	(12,805)	0	<u>∞</u>	0	-100.00%	0	#DIV/0!
<i>Total Employee Benefits</i>		273,352	149,036	183.41%	120,613	141,148	85.45%	148,003	22.71%	153,851	3.95%
<i>Directors Fees</i>											
Regular Board Meetings	5230.007	8,800	8,800	100.00%	8,800	8,800	100.00%	8,800	0.00%	8,800	0.00%
PBCSD - Directors fees	5240.007	1,250	1,750	71.43%	1,400	1,400	100.00%	1,400	0.00%	1,400	0.00%
Special Board Meetings	5250.007	750	5,700	13.16%	700	7,600	9.21%	7,600	985.71%	7,600	0.00%
Committee meetings	5260.007	1,800	2,100	85.71%	2,300	2,300	100.00%	2,300	0.00%	2,300	0.00%
Special District Assoc.	5265.007	0	100	<u>∞</u>	100	100	100.00%	100	0.00%	100	0.00%
WateReuse	5269.007	0	1,500	0.00%	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
CASA - Directors fees	5270.007	0	1,350	0.00%	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>

**Carmel Area Wastewater District
Administration: 2022-23 Operating Expense Budget**

Description	Account #	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Training	5275.007	75	3,000	∞	100	3,000	3.33%	3,000	∞	3,000	0.00%
Director's Dental Claims	5280.007	6,288	12,000	52.40%	4,256	10,000	42.56%	10,000	134.96%	10,000	0.00%
<i>Total Directors Fees</i>		18,963	36,300	52.24%	17,656	33,200	53.18%	33,200	88.04%	33,200	0.00%
<i>Trucks & Autos</i>											
Gasoline	5310.007	150	250	59.98%	150	250	60.00%	250	66.67%	250	0.00%
Tires, Batteries, Service	5340.007	0	100	0.00%	0	100	0.00%	100	∞	100	0.00%
Outside Repair services	5345.007	0	300	0.00%	0	300	0.00%	300	∞	300	0.00%
Repair parts	5350.007	32	0	∞	70	75	93.33%	75	7.14%	75	0.00%
Vehicle accessories	5360.007	74	0	∞	0	0	∞	0	∞	0	∞
Smog Check - Vehicles	5380.007	0	100	0.00%	110	110	100.00%	110	0.00%	110	0.00%
Cleaning & detailing	5410.007	14	50	27.98%	200	50	400.00%	150	-25.00%	150	0.00%
EE mileage reimbursement	5430.007	0	100	0.00%	50	50	100.00%	50	∞	50	0.00%
<i>Total Trucks & Autos</i>		270	900	29.98%	580	935	62.03%	1,035	78.45%	1,035	0.00%
<i>Property/Liability Insurance</i>											
Property Insurance	5450.007	1,170	630	185.71%	1,345	1,345	100.00%	1,547	15.00%	1,701	10.00%
General Liability	5480.007	9,700	9,700	100.00%	11,387	11,155	102.08%	13,095	15.00%	14,405	10.00%
Errors & Omissions	5480.007	5,520	5,520	100.00%	6,350	6,350	100.00%	7,303	15.00%	8,033	10.00%
Commerical Crime Policy	5480.007	1,550	1,550	100.00%	1,785	1,785	100.00%	2,053	15.00%	2,258	10.00%
Cyber Crime Insurance		1,730	1,730	100.00%	1,990	1,990	100.00%	2,289	15.00%	2,517	10.00%
<i>Total Insurance</i>		19,670	19,130	102.82%	22,857	22,625	101.03%	26,286	15.00%	28,914	10.00%
<i>Audit/Financial Expense</i>	5490.007	29,550	40,000	73.88%	25,175	40,000	62.94%	22,550	-10.43%	23,226	3.00%
<i>Engineering Fees</i>	5500.007	264	75,000	0.35%	312	25,000	1.25%	1,500	∞	1,500	0.00%
<i>Attorney Fees</i>											
District Counsel	5510.007	32,711	50,000	65.42%	28,653	36,000	79.59%	36,000	25.64%	36,000	0.00%
Outside Counsel	5510.007	0	70,000	0.00%	0	5,000	0.00%	5,000	∞	5,000	0.00%
CASA Conference Attendance	5510.007	0	1,000	0.00%	0	1,000	0.00%	0	∞	0	∞
<i>Total Attorney Fees</i>		32,711	121,000	27.03%	28,653	42,000	68.22%	41,000	43.09%	41,000	0.00%
<i>Office Supplies & Service</i>											
Bank fees	5515.007	2,592	3,150	82.29%	100	100	100.00%	100	0.00%	100	0.00%

**Carmel Area Wastewater District
Administration: 2022-23 Operating Expense Budget**

Description	Account #	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Public Outreach & Promotion	5519.007	8,870	1,500	591.32%	6,500	6,500	100.00%	6,500	0.00%	6,500	0.00%
Computers & equipment	5540.007	1,478	7,500	19.70%	1,898	5,000	37.97%	5,000	163.39%	5,000	0.00%
Furnishings & fixtures	5545.007	1,267	2,500	50.67%	3,565	2,500	142.60%	4,000	12.20%	4,000	0.00%
Paper & printing	5550.007	664	3,500	18.97%	937	3,000	31.24%	1,500	60.04%	1,500	0.00%
District Codification		0	0	∞	20,000	0	∞	25,000	25.00%	0	-100.00%
Postage & shipping	5560.007	1,750	2,000	87.52%	1,876	2,000	93.81%	2,000	6.59%	2,000	0.00%
Office Supplies	5570.007	7,777	3,000	259.23%	7,497	4,500	166.59%	7,500	0.05%	7,500	0.00%
Post Office Box Rental	5585.007	226	300	75.33%	285	300	95.00%	300	5.26%	300	0.00%
Temp Services	5595.007	0	3,500	0.00%	280	3,500	8.00%	500	78.57%	300	-40.00%
<i>Total Office Supplies & Svc.</i>		24,624	26,950	91.37%	42,938	27,400	156.71%	52,400	22.04%	27,200	-48.09%
Operating Supplies											
Janitorial Supplies	5730.007	123	500	24.68%	385	500	76.95%	500	29.96%	500	0.00%
Personnel Supplies	5740.007	153	1,000	15.27%	329	1,000	32.88%	500	52.06%	500	0.00%
General Operating Supplies	5790.007	170	300	56.74%	25	300	8.47%	250	883.33%	250	0.00%
<i>Total Operating Supplies</i>		446	1,800	24.80%	739	1,800	41.05%	1,250	69.15%	1,250	0.00%
Contractual Services											
Network Administration	5830.007	18,176	20,000	90.88%	31,354	27,000	116.13%	32,922	5.00%	34,568	5.00%
Website Maintenance	5835.007	4,800	4,800	100.00%	4,746	4,800	98.87%	4,983	5.00%	5,232	5.00%
Alarm System	5880.007	1,875	2,000	93.75%	2,941	2,200	133.67%	2,200	-25.19%	2,200	0.00%
HR consulting	5885.007	9,937	11,100	89.52%	12,000	12,000	100.00%	12,000	0.00%	12,000	0.00%
Janitorial Service	5900.007	410	3,500	11.71%	5,442	3,500	155.50%	5,987	10.00%	6,000	0.22%
Copier/Fax Service	5910.007	2,531	7,200	35.15%	4,122	4,000	103.05%	4,328	5.00%	4,350	0.51%
Actuarial Service	5920.007	10,580	10,000	105.80%	6,647	10,000	66.47%	10,000	50.44%	10,000	0.00%
Payroll Processing	5950.007	7,247	7,100	102.07%	6,829	8,000	85.36%	8,000	17.15%	8,000	0.00%
Data processing - County	5970.007	25,681	22,550	113.88%	26,965	22,550	119.58%	28,313	5.00%	29,729	5.00%
Landscape Maintenance	5980.007	1,385	6,500	21.31%	1,363	4,000	34.07%	2,000	46.77%	2,000	0.00%
Other Special Studies/Services	6070.007	0	25,000	0.00%	0	0	∞	0	∞	0	∞
<i>Total Contractual Services</i>		82,622	119,750	69.00%	102,409	98,050	104.45%	110,733	8.13%	114,079	3.02%
Repairs & Maintenance	6320.007	11,575	5,000	231.49%	1,241	5,000	24.81%	1,365	10.00%	1,501	10.00%
Utilities											
Electricity	6358.007	7,437	4,300	172.94%	6,225	6,945	89.64%	6,537	5.00%	6,863	5.00%
Gas	6360.007	3,686	1,650	223.37%	3,383	2,573	131.48%	3,552	5.00%	3,730	5.00%

**Carmel Area Wastewater District
Administration: 2022-23 Operating Expense Budget**

Description	Account #	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Water	6380.007	2,797	4,590	60.93%	2,732	2,800	97.58%	2,937	7.50%	3,084	5.00%
Refuse Collection	6385.007	700	675	103.65%	744	750	99.21%	781	5.00%	820	5.00%
<i>Total Utilities</i>		14,619	11,215	130.35%	13,085	13,068	100.13%	13,807	5.52%	14,498	5.00%
Telephone											
Fixed Costs	6392.007	5,166	7,600	67.97%	5,056	6,500	77.78%	5,309	5.00%	5,574	5.00%
Cellular Phones	6393.007	1,932	3,000	64.39%	2,003	3,500	57.24%	2,304	15.00%	2,534	10.00%
<i>Total Telephone</i>		7,097	10,600	66.96%	7,059	10,000	70.59%	7,613	7.84%	8,108	6.51%
Travel & Training											
Employee Training	6420.007	0	10,000	0.00%	2,115	5,000	42.31%	4,000	89.10%	4,000	0.00%
Conferences	6430.007	1,774	10,000	17.74%	992	10,000	9.92%	5,000	404.27%	5,000	0.00%
Business Meetings - Tri Tac	6440.007	242	1,700	14.22%	714	1,700	41.97%	1,700	138.24%	1,700	0.00%
<i>Total Travel & Meetings</i>		2,015	21,700	9.29%	3,820	16,700	22.88%	10,700	180.08%	10,700	0.00%
Membership/Subscriptions											
LAFCO Admin Fee	6520.007	17,397	22,000	79.08%	19,218	22,000	87.35%	21,140	10.00%	22,197	5.00%
Employee certifications	6550.007	180	200	90.00%	0	200	0.00%	200	∞	200	0.00%
Memberships											
CASA	6570.007	13,600	23,722	57.33%	13,600	14,500	93.79%	14,280	5.00%	14,280	0.00%
ASCE	6575.007	0	300	0.00%	0	300	0.00%	300	∞	300	0.00%
WEF	6580.007	332	350	94.86%	0	350	0.00%	350	∞	350	0.00%
CSDA	6590.007	7,805	7,752	100.68%	8,195	7,800	105.06%	8,605	5.00%	9,035	5.00%
WateReuse Association	6600.007	0	300	0.00%	0	300	0.00%	300	∞	300	0.00%
GFOA	6610.007	0	175	0.00%	0	175	0.00%	175	∞	175	0.00%
Water Awareness Committee	6625.007	2,000	1,000	∞	0	1,000	0.00%	1,000	∞	1,000	0.00%
Other	6635.007	0	3,500	0.00%	0	3,500	0.00%	3,500	∞	3,500	0.00%
Subscriptions/Publications	6640.007	319	750	42.56%	659	750	87.91%	750	13.75%	750	0.00%
Calif Chamber of Commerce	6645.007	649	650	∞	659	650	101.38%	650	-1.37%	650	0.00%
<i>Total Membership/Subscrip.</i>		42,282	60,699	69.66%	42,331	51,525	82.16%	51,250	21.07%	52,737	2.90%
Other Expenses											
Fire extinguisher	6730.007	38	200	18.81%	200	200	100.00%	200	0.00%	200	0.00%
Uniforms, boots, gear	6750.007	0	130	∞	0	0	∞	0	∞	0	∞
Training	6760.007	0	1,500	0.00%	636	1,500	42.37%	1,500	136.00%	1,500	0.00%

**Carmel Area Wastewater District
Administration: 2022-23 Operating Expense Budget**

Description	Account #	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr. Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Legal Notices	8920.007	396	2,000	19.80%	458	2,000	22.88%	1,000	118.52%	1,000	0.00%
Rate Payer Claims	8930.007	66	2,500	2.62%	0	2,500	0.00%	2,500	∞	2,500	0.00%
CAWD Newsletter	8940.007	27,505	32,000	85.95%	34,000	34,000	100.00%	36,000	5.88%	38,000	5.56%
Virus supplies	6799.007	1,654	0	∞	30	0	∞	0	-100.00%	0	∞
<i>Total Other Expense</i>		29,659	38,330	77.38%	35,323	40,200	87.87%	41,200	16.64%	43,200	4.85%
Subtotal Operating Expense		1,247,498	1,326,029	94.08%	1,156,083	1,178,634	98.09%	1,281,307	10.83%	1,309,233	2.18%
Depreciation Expense	8997.007	24,755	34,000	72.81%	34,000	34,000	100.00%	34,000	0.00%	34,000	0.00%
Amortization Expense	8998.007	0	4,860	0.00%	0	4,860	0.00%	4,860	∞	4,860	0.00%
Total Operating Expense		1,272,253	1,364,889	93.21%	1,190,083	1,217,494	97.75%	1,320,167	10.93%	1,348,093	2.12%

**Carmel Area Wastewater District
Administration: 2022-23 Operating Expense Budget**

Description	Comments
<i>Salaries</i>	COLA 3.8%; estimate 4.0% for 2023-24
<i>Employee benefits</i>	
<i>Director fees</i>	Includes provision of Board Retreat sessions
<i>Trucks and Autos</i>	
<i>Property/Liability/Auto Insurance</i>	U.S. Wildfires, Storms, Civil Disorders and ' <i>Social Inflation</i> ' have created intense pressure on insurers in North America, causing insured losses in the billions, and while COVID -19 has of course added new types of losses to the mix, more so, it has created additional uncertainty which is adding to an already difficult insurance marketplace. Initial cost estimates for CSRMA's various policy renewals were expected to be up in the 10% range. In light of the above market pressure, and adverse loss development in the Pooled Liability Program itself, the Program Administrators are writing to update our estimate of the renewal cost, and we are now of the opinion that it is possible that an increase could come in ultimately more in the range of at a 15% - 25% increase over the current, expiring program. This is the result of a combination of insurance market conditions and loss experience in the Program. While the Program is not experiencing an increase in the frequency (number) of claims, we are seeing an increase in the severity (cost) of claims.
<i>Audit/Financial Expense</i>	New contract with The Pun Group - 3 year with option for an additional 3 years

**Carmel Area Wastewater District
Administration: 2022-23 Operating Expense Budget**

Description	Comments
<i>Office Supplies and Service</i>	Includes funding for part 2 of Codification Project started in 2021-22.
<i>Contractual Services</i>	Actuarial service includes funding for one terminatin package
<i>Utilities</i>	Assumes increase due to inflation and global instability of power market (i.e. Ukraine)

Carmel Area Wastewater District
Reclamation: Operations Budget 2022-23

Description	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr Budget
	Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Plant Salaries, Benefits & OH										
Plant Superintendent	16,913	22,100	76.53%	16,356	22,119	73.95%	17,010	4.00%	17,776	4.50%
Laboratory Supervisor	32,137	41,600	77.25%	24,010	41,849	57.37%	24,971	4.00%	26,094	4.50%
Laboratory Technician	60,623	61,800	98.10%	67,881	68,188	99.55%	70,597	4.00%	73,773	4.50%
Plant Operators	157,549	149,800	105.17%	186,632	158,027	118.10%	194,097	4.00%	202,832	4.50%
Maintenance Supervisor	9,290	12,800	72.58%	16,036	11,764	136.31%	16,677	4.00%	17,427	4.50%
Maintenance Mechanics	31,557	3,100	1017.97%	24,117	41,311	58.38%	25,082	4.00%	26,210	4.50%
Safety Officer	9,680	9,000	107.56%	12,847	8,996	142.81%	13,361	4.00%	13,963	4.50%
Differential	16,723	12,600	132.72%	17,459	8,440	206.86%	18,158	4.00%	18,975	4.50%
Payroll Taxes, Benefits, & OH	172,381	156,400	110.22%	182,669	180,347	101.29%	189,976	4.00%	198,525	4.50%
<i>subtotal</i>	506,853	469,200	108.02%	548,008	541,041	101.29%	569,929	4.00%	595,576	4.50%
Administrative Salaries										
General Manager	2,065	1,350	152.97%	978	1,650	59.27%	1,017	4.00%	1,063	4.50%
Project Accountant	9,822	15,540	63.21%	12,049	12,873	93.60%	12,531	4.00%	12,907	3.00%
Engineering	8,921	15,000	59.47%	12,729	10,694	119.03%	13,238	4.00%	13,635	3.00%
Admin. Svcs/Scanner	10,289	6,540	157.32%	11,359	11,496	98.81%	11,814	4.00%	12,168	3.00%
Payroll Taxes, Benefits, & OH	10,404	19,215	54.15%	18,558	18,357	101.09%	19,300	4.00%	19,887	3.04%
<i>subtotal</i>	41,501	57,645	71.99%	55,673	55,070	101.09%	57,900	4.00%	59,660	3.04%
Directors Fees										
Directors Fees	750	1,000	75.00%	1,050	1,000	105.00%	1,050	0.00%	1,000	-4.76%
Insurance										
Insurance	15,344	0	∞	19,449	0	∞	20,000	2.83%	20,000	∞
Operating Supplies/Services										
Operating Supplies/Services	10,150	8,500	119.42%	1,061	8,500	12.48%	8,500	701.12%	8,500	0.00%
Contract Services										
Contract Services	5,196	0	∞	1,127	0	∞	0	-100.00%	0	∞
Repairs & Maintenance										
Repairs & Maintenance	6,858	4,300	159.48%	5,117	4,300	119.00%	4,300	-15.97%	4,300	0.00%
Utilities										
Utilities	38,218	0	∞	45	0	∞	0	-100.00%	0	∞
Safety										
Safety	0	1,000	0.00%	0	1,500	0.00%	1,500	∞	1,500	0.00%
Total Reimbursable Reclamation	624,870	541,645	115.37%	631,530	611,411	103.29%	663,179	5.01%	690,535	4.13%
Project Expenditures										

Carmel Area Wastewater District
Waste to Energy: Operations Budget 2022-23

Description	Acct	2020-21			Estimated 2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Salaries & Payroll Taxes											
Salaries	5030.009	1,622	100	1622.47%	1,465	1,000	146.48%	0	-100.00%	0	<u>∞</u>
Payroll taxes	5045.009	124	8	1549.75%	112	77	145.53%	0	-100.00%	0	<u>∞</u>
<i>subtotal</i>		1,746	108	1617.08%	1,577	1,077	146.41%	0	-100.00%	0	<u>∞</u>
Office Expense											
Paper & printing	5550.009	0	0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
<i>subtotal</i>		0	0	<u>∞</u>	0	0	<u>∞</u>	0	<u>∞</u>	0	<u>∞</u>
Operating Supplies											
Electrical	5690.009	0	2,000	0.00%	0	5,000	0.00%	0	<u>∞</u>	0	<u>∞</u>
<i>subtotal</i>		0	2,000	0.00%	0	5,000	0.00%	0	<u>∞</u>	0	<u>∞</u>
Repairs & Maintenance											
General Repairs	6095.009	4,959	0	<u>∞</u>	1,424	3,000	<u>∞</u>	0	-100.00%	0	<u>∞</u>
<i>subtotal</i>		4,959	0	<u>∞</u>	1,424	3,000	<u>∞</u>	0	-100.00%	0	<u>∞</u>
Permits & Fees											
Dept of Food & Ag	6505.009	7,100	7,000	101.43%	0	7,200	0.00%	0	<u>∞</u>	0	<u>∞</u>
<i>subtotal</i>		7,100	7,000	101.43%	0	7,200	0.00%	0	<u>∞</u>	0	<u>∞</u>
NI Waste to Energy		13,805	9,108	151.58%	3,001	16,277	18.43%	0	-100.00%	0	<u>∞</u>

**Carmel Area Wastewater District
Waste to Energy: Operating Expense Budget 2022-23**

Description	Comments
<i>Waste to Energy</i>	New Organic recycle laws that went into effect at the end of 2020 will give the opportunity for CAWD to increase potentially the amount of food waste and organics to produce more digester gas and allow the micro-turbines to operate at full production outputs in the future. Staff along with the Principle Engineer for the CAWD are actively searching for potential Grants to further enhance the Waste to Energy Program.

Carmel Area Wastewater District
Brine Disposal: Operations Budget 2022-23

Description	Acct	2020-21			2021-22			Proposed 2022-23 Budget	% Chg. Prior Yr. Actual	Projected 2023-24 Budget	% Chg. Prior Yr Budget
		Actual	Budget	% of Budget	Actual	Budget	% of Budget				
Salaries & Payroll Taxes											
Salaries		908	1,750	51.89%	1,548	1,500	96.90%	1,500	-3.10%	1,500	0.00%
Overtime		0	0	∞	310	0	∞	300	-3.23%	300	0.00%
Payroll taxes		71	134	53.04%	142	115	80.91%	138	-3.12%	138	0.22%
	<i>subtotal</i>	979	1,884	51.98%	2,000	1,615	80.74%	1,938	96.88%	1,938	0.02%
Office Expense											
Paper & printing		0	0	∞	0	25	∞	25	∞	25	0.00%
	<i>subtotal</i>	0	0	∞	0	25	∞	25	∞	25	0.00%
Contract Services											
Laboratory analysis		1,150	0	∞	0	0	∞	0	∞	0	∞
	<i>subtotal</i>	1,150	0	∞	0	0	∞	0	∞	0	∞
Operating Supplies											
Electrical		0	1,500	0.00%	700	700	100.00%	700	0.00%	700	0.00%
General supplies		0	0	∞	1,300	500	38.46%	300	-76.92%	300	∞
	<i>subtotal</i>	0	1,500	0.00%	2,000	1,200	60.00%	1,000	50.00%	1,000	0.00%
Repairs & Maintenance											
General Repairs		1,000	4,000	25.01%	1,390	2,000	143.85%	2,000	43.85%	2,000	0.00%
Plant Pumps		0	500	∞	0	500	∞	500	∞	500	0.00%
Centrifugal Pumps		0	0	∞	0	0	∞	0	∞	0	∞
Instruments		0	0	∞	0	0	∞	0	∞	0	∞
Chlorine/Dechlorinator		0	0	∞	0	0	∞	0	∞	0	∞
	<i>subtotal</i>	1,000	4,500	22.23%	1,390	2,500	179.81%	2,500	79.81%	2,500	0.00%
Lab Services		1,150	0	∞	0	0	∞	0	∞	0	∞
Safety supplies		0	0	∞	0	0	∞	0	∞	0	∞
	NI Waste to Energy	4,279	7,884	54.28%	5,390	5,340	99.06%	5,463	1.34%	5,463	0.01%

Carmel Area Wastewater District
Brine Disposal: Operating Expense Budget 2022-23

Description	Comments
<i>Brine Disposal</i>	Brine Disposal will be a challenge for the upcoming year as some clients are developing alternative disposal or recycle options which may effect the total amount of loads received by the treatment facility. Staff continues to receive inquiries on what disposal services CAWD can provide. All of these inquiries are vetted to the Plant Engineer to ensure they will not affect any treatment process or permit requirements.

Carmel Area Wastewater District
Capital Budget Summary 2022-23

ITEM	ALLOCATION						Totals
	Admin	Maintenance	Collection	Treatment	PBCSD	Reclamation	
1 CIP Projects for Administration	25,000						25,000
2 CIP Maintenance - Plant					38,333		38,333
3 CIP Projects for Collection System			6,430,000				6,430,000
4 CIP Projects for Treatment & Disposal							0
5 CIP Long Term Capital Plan for Treatment & Disposal				3,553,316	1,721,324	126,110	5,400,750
Total CIP	25,000	0	6,430,000	3,553,316	1,759,657	126,110	11,894,083
1 Capital Equipment - Administration	7,000						7,000
2 Capital Equipment - Maintenance		0					0
3 Capital Equipment - Collections			72,500				72,500
4 Capital Equipment - Treatment				3,802	1,898	51,300	57,000
Total Capital Outlay	7,000	0	72,500	3,802	1,898	51,300	136,500
Grant Funding							0
Total CIP & Capital Outlay 19-20	32,000	0	6,502,500	3,557,118	1,761,555	177,410	12,030,583

Carmel Area Wastewater District
Capital Budget Summary 2023-24

ITEM	ALLOCATION						Totals
	Admin	Maintenance	Collection	Treatment	PBCSD	Recla- mation	
1 CIP Projects for Administration	0						0
2 CIP Maintenance - Plant		0					0
3 CIP Projects for Collection System			3,317,286				3,317,286
4 CIP Projects for Treatment & Disposal							0
5 CIP Long Term Capital Plan for Treatment & Disposal				770,050	249,950	0	1,020,000
Total CIP	0	0	3,317,286	770,050	249,950	0	4,337,286
1 Capital Equipment - Administration	0						0
2 Capital Equipment - Maintenance		0					0
3 Capital Equipment - Collections			168,500				168,500
4 Capital Equipment - Treatment				5,336	2,664	8,000	16,000
Total Capital Outlay	0	0	168,500	5,336	2,664	8,000	184,500
Grant Funding							0
Total CIP & Capital Outlay 20-21	0	0	3,485,786	775,386	252,614	8,000	4,521,786